



District of Sooke

2011 – 2015 Financial Plan

District of Sooke
Financial Plan 2011 - 2015

Schedule A

Revenues	2011	2012	2013	2014	2015
Property Taxes	6,124,643	6,808,036	7,555,244	8,360,152	9,233,648
Parcel Taxes	1,586,200	1,661,400	1,737,750	1,815,250	1,893,900
Fees and Charges	784,726	760,753	746,800	722,868	728,957
Other Sources	3,052,442	2,200,390	3,408,538	2,200,803	2,716,136
Transfer from Own Funds	3,746,980	1,859,386	2,174,000	1,784,000	1,404,000
Debenture Debt	0	0	0	0	0
	<u>15,294,991</u>	<u>13,289,965</u>	<u>15,622,332</u>	<u>14,883,073</u>	<u>15,976,641</u>
Expenditures					
Debt - Principal and Interest	520,623	484,934	470,534	464,982	462,205
Capital Expenditures	4,121,373	1,755,452	4,000,700	2,366,700	2,941,700
Transfer to Own Funds	2,049,135	2,010,467	1,423,312	1,751,171	1,801,544
(Deficiency) Surplus of Operations	82,066	-14,295	-100,658	-83,236	-36,011
Other Municipal Purposes	8,521,795	9,053,407	9,828,444	10,383,456	10,807,203
	<u>15,294,991</u>	<u>13,289,965</u>	<u>15,622,332</u>	<u>14,883,073</u>	<u>15,976,641</u>

District of Sooke
 Financial Plan 2011 to 2015
 General Operating Fund

	Page	Forecast 2010	Approved 2010	2011	2012	2013	2014	2015
Expenditures								
General Government services	2,3	1,736,689	1,674,244	1,942,375	1,879,817	1,927,010	1,994,592	2,005,359
Protective services	4,5,6,7	2,104,012	2,147,378	2,280,311	2,394,603	2,567,797	2,698,844	2,825,322
Engineering services	8,9	1,138,185	1,228,831	1,319,655	1,482,854	1,457,650	1,205,993	1,518,424
Environmental Health services	10	99,919	99,919	101,917	103,956	106,035	108,156	110,319
Development services	11,12	755,662	675,065	973,495	1,087,120	1,132,023	1,156,977	1,425,812
Recreation and cultural services	13	634,580	645,652	665,426	694,881	715,039	735,928	757,575
Fiscal services	14	3,395,899	4,184,911	6,395,612	3,955,334	5,949,027	5,137,334	5,409,930
Own expenditures		9,864,947	10,636,000	13,678,791	11,598,565	13,854,582	13,037,823	14,052,741
Transmission of taxes to other agencies	15	7,689,050	7,741,699	8,128,784	8,535,223	8,961,984	9,410,084	9,880,588
Total Operating Expenditures		17,553,996	18,377,699	21,807,575	20,133,788	22,816,566	22,447,906	23,933,329
Revenues								
Sale of services	16	18,233	13,693	119,247	14,506	14,770	15,039	15,314
Sale of Land	16	266,000	0	414,000	0	0	0	0
Licenses and permits	16	897,327	729,032	784,726	760,753	746,800	722,868	728,957
Cost recovery	16	54,219	5,306	10,696	10,910	11,128	11,350	11,577
Lease and rental	17	37,726	39,128	42,813	43,305	43,728	21,992	22,432
Investment income	17	44,918	67,112	50,000	50,000	50,000	50,000	50,000
Interest and penalties	17	136,691	128,000	119,000	112,000	106,000	106,000	106,000
Revenue sharing	17	246,828	300,000	250,000	260,000	260,000	260,000	260,000
Fire Department	17	12,200	13,061	13,322	13,589	13,861	14,138	14,421
Development Cost Charges	17	736,176	673,830	673,830	673,830	673,830	673,830	673,830
Administration	17	23,975	8,217	8,381	8,549	8,720	8,894	9,072
Unconditional transfers	17	139,580	464,877	474,175	483,658	493,331	503,198	513,262
Conditional transfers	18	383,282	1,589,848	664,743	314,778	1,514,813	314,849	814,886
Transfers from own reserves/allowances	18	439,002	760,239	3,746,980	1,859,386	2,174,000	1,784,000	1,404,000
Other taxes	18	181,566	171,927	182,234	185,265	188,357	191,511	195,341
Own revenues		3,617,723	4,964,270	7,554,147	4,790,528	6,299,337	4,677,670	4,819,092
Tax collection for other agencies	19	7,689,050	7,741,699	8,128,784	8,535,223	8,961,984	9,410,084	9,880,588
Total before own property taxes		11,306,773	12,705,969	15,682,931	13,325,751	15,261,321	14,087,753	14,699,680
Own general municipal property taxes	10-11110-000-1	5,652,312	5,671,730	6,124,644	6,808,037	7,555,245	8,360,153	9,233,649
Total Operating Revenues		17,553,996	18,377,699	21,807,575	20,133,788	22,816,566	22,447,906	23,933,329
Change in Fund Balance - Surplus/(Deficit)		0	0	0	0	0	0	0
Opening Fund Balance		2,666,037	2,087,963	2,569,946	2,469,946	2,469,946	2,469,946	2,469,946
Transfer (to) from Own Reserves		-96,091	-60,784	-100,000	0	0	0	0
Transfer (to) from Capital Fund		0	280,000	0	0	0	0	0
Ending Fund Balance		2,569,946	2,307,179	2,469,946	2,469,946	2,469,946	2,469,946	2,469,946
New FTEs		1.84	3.09	1.98	2.34	1.00	0.50	4.00
Property Tax Increase		455,266	455,266	452,914	683,393	747,208	804,908	873,496
4.03% Growth 2010, and 4% after		-210,191	-210,191	-283,587	-306,232	-340,402	-377,762	-418,008
Net Tax Increase		245,075	245,075	169,327	377,161	406,806	427,146	455,488
% Increase in Municipal Mill Rate		4.70%	2.99%	6.16%	5.98%	5.65%	5.45%	
1% tax increase equates to		\$ 56,717	\$ 61,246	\$ 68,080	\$ 75,552	\$ 83,602	\$ 92,336	
Average Residential Tax Increase on DOS municipal portion		\$46	\$29	\$60	\$58	\$55	\$53	

District of Sooke
 Financial Plan 2011 to 2015
 General Operating Fund

General Government Services		Forecast	Approved	2011	2012	2013	2014	2015
Council	Account	2010	2010					
Remuneration	10-21100-120-2	79,427	81,600	83,232	84,897	86,595	88,326	90,093
Benefits	10-21100-119-2	1,539	1,144	1,167	1,191	1,214	1,239	1,264
Travel/conferences//education	10-21100-540-2	32,144	35,700	38,610	36,414	37,000	47,000	37,740
Dues and subscriptions	10-21100-560-2	1,148	1,530	1,500	1,530	1,561	1,592	1,624
Advertising/communications	10-21100-610-2		0	0	0	0	0	0
Volunteer recognition - o/s services	10-21100-690-2	2,481	2,000	0	2,500	0	2,500	2,500
Contingency	10-21100-910-2	39,588	40,000	30,000	30,000	30,000	30,000	40,000
		<u>156,328</u>	<u>161,974</u>	<u>154,509</u>	<u>156,531</u>	<u>156,370</u>	<u>170,657</u>	<u>173,220</u>
Corporate Services								
Salaries	10-21210-120-2	330,449	343,961	357,250	375,768	389,391	393,122	396,966
Benefits	10-21210-129-2	60,376	58,221	63,902	65,835	71,487	67,534	67,938
Specialty office supplies - Bylaw	10-21210-230-2	2,262	1,000	1,020	1,040	1,061	1,082	1,104
Hospitality and meals	10-21210-290-2	2,985	1,836	1,873	1,910	1,948	1,987	2,027
Travel	10-21210-510-2	0	0	1,000	1,000	1,000	1,000	1,000
Conferences/memberships/education	10-21210-540-2	18,190	10,250	13,000	13,260	13,525	13,796	14,072
Dues and subscriptions	10-21210-560-2	0	0	450	450	450	450	450
Advertising/Communications	10-21210-610-2	32,651	12,750	30,000	30,000	30,000	30,000	30,000
Special Projects	10-21210-870-2	3,855	5,202	5,306	5,412	5,520	5,631	5,743
		<u>450,767</u>	<u>433,220</u>	<u>473,801</u>	<u>494,676</u>	<u>514,383</u>	<u>514,603</u>	<u>519,301</u>
New FTE		0.00	0.00	0.00	0.50	0.00	0.00	0.50
Finance and Information Technology								
Salaries	10-21220-120-2	398,662	430,414	470,429	472,295	490,464	508,878	527,544
Benefits	10-21220-129-2	89,131	95,709	103,702	101,686	103,446	105,236	107,047
Dues and subscriptions	10-21220-230-2	875	1,040	3,000	3,060	3,121	3,184	3,247
Travel		0	0	1,000	1,000	1,000	1,000	1,000
Conferences/memberships/education	10-21220-540-2	21,436	13,500	13,500	13,770	14,045	14,326	14,613
Advertising	10-21220-610-2	0	0	0	0	0	0	0
Cash Over/Short	10-21220-610-2	-1	0	25	25	25	25	26
Property Tax Interest Expense (prepayment)	10-21230-240-2	1,531	0	250	250	250	250	250
Tax adjustments	10-21220-899-2	4,081	1,040	1,061	1,082	1,104	1,126	1,149
Banking	10-21221-240-2	2,783	2,100	2,142	2,185	2,229	2,273	2,319
Tax forms and supplies	10-21231-230-2	6,162	5,900	6,018	6,138	6,261	6,386	6,514
Tax Sale Interest	10-21231-240-2	22	0	0	0	0	0	0
Advertising	10-21231-610-2	385	1,092	1,114	1,137	1,159	1,182	1,206
Property Tax Stabilization contingency		0	0	60,000	0	0	0	0
		<u>525,068</u>	<u>550,796</u>	<u>662,242</u>	<u>602,628</u>	<u>623,105</u>	<u>643,867</u>	<u>664,914</u>
New FTE		-0.50	0.00	-0.20	0.00	0.00	0.00	0.00

		<u>2010</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	
Common Services - Vehicle Fleet								
Fuel - Gas/Diesel	10-21241-250-2	3,199	2,200	2,244	2,289	2,335	2,429	
Repairs and Maintenance	10-21241-660-2	3,220	1,600	1,632	1,665	1,698	1,767	
Common services - Office							0	
Telephone	10-21251-450-2	22,229	24,000	24,480	24,970	25,469	26,498	
Copy/service charges	10-21252-240-2	11,792	9,000	9,960	10,159	10,362	10,781	
Equipment lease/rental	10-21252-310-2	4,854	5,200	6,292	6,418	6,546	6,811	
Freight/courier	10-21253-470-2	1,323	1,530	1,561	1,592	1,624	1,689	
Postage	10-21253-480-2	5,889	5,100	5,202	5,306	5,412	5,631	
Office supplies	10-21254-230-2	20,110	19,000	19,380	19,768	20,163	20,978	
Subscriptions and Memberships	10-21254-560-2	1,596	1,632	8,770	8,945	9,124	9,493	
Advertising	10-21255-610-2	2,926	3,060	3,121	3,184	3,247	3,378	
Records management	10-21256-240-2	1,348	9,400	9,588	9,780	9,975	10,378	
Off site storage	10-21256-350-2	869	720	4,200	4,284	4,370	4,546	
Occupational Health and Safety		0	0	2,000	2,040	2,081	2,122	
LAN/PC's/Networking/Internet	10-21257-690-2	25,691	21,583	22,015	22,455	22,904	23,362	
Software Maintenance	10-21257-650-2	47,909	49,452	56,000	57,120	58,262	60,616	
Hardware Maintenance		0	0	0	0	0	0	
IT Contract Support	10-21257-680-2	0	2,000	2,040	2,081	2,122	2,208	
Common services - Building							0	
Propane	10-21258-250-2	12,103	12,000	0	0	0	0	
Natural Gas		0	0	13,000	13,260	13,525	13,796	
Water	10-21258-410-2	2,408	2,856	2,913	2,971	3,031	3,153	
Electricity	10-21258-420-2	22,966	22,800	25,080	25,582	26,093	27,147	
Waste removal	10-21258-430-2	6,140	6,120	6,242	6,367	6,495	6,624	
Cable/Internet	10-21258-440-2	0	0	0	0	0	0	
Common services - Building maintenance							0	
Operating supplies	10-21259-210-2	7,595	6,034	6,155	6,278	6,404	6,662	
Contracted maintenance	10-21259-650-2	40,679	35,000	35,700	36,414	37,142	38,643	
Other outside services	10-21259-690-2	6,551	6,120	14,242	6,500	6,630	6,898	
		<u>251,399</u>	<u>246,407</u>	<u>281,818</u>	<u>279,427</u>	<u>285,015</u>	<u>290,716</u>	<u>296,530</u>
Special services								
Recruitment costs - travel	10-21261-510-2	454	3,500	3,000	3,060	3,121	3,184	
Recruitment costs - advertising	10-21261-610-2	1,482	3,060	3,000	3,060	3,121	3,247	
Recruitment - contracted service	10-21261-890-2	0	0	0	0	0	0	
Legal	10-21271-810-2	139,082	60,000	130,000	130,000	130,000	130,000	
Audit	10-21272-820-2	48,781	30,600	30,000	30,000	30,000	30,000	
Insurance premium	10-21273-570-2	76,701	66,850	62,762	64,017	65,297	66,603	
Insurance claims	10-21274-690-2	5,000	10,000	10,000	10,000	10,000	10,000	
Insurance contingency	10-21275-690-2	0	0	20,000	20,000	20,000	20,000	
Protocol	10-21285-690-2	188	416	0	0	0	0	
Elections	10-21930-690-2	0	0	25,000	0	0	25,000	
Public and government relations	10-21940-690-2	13,556	7,650	8,000	8,160	8,323	8,490	
Focus Group and Grants in aid	10-21950-690-2	67,884	75,000	75,000	75,000	75,000	75,000	
Canada Day Fireworks		0	0	2,500	2,500	2,500	2,500	
Christmas Bureau	10-21951-690-2	0	729	744	759	774	805	
		<u>353,129</u>	<u>257,805</u>	<u>370,005</u>	<u>346,555</u>	<u>348,137</u>	<u>374,749</u>	<u>351,394</u>
Total General Government		<u>1,736,689</u>	<u>1,650,203</u>	<u>1,942,375</u>	<u>1,879,817</u>	<u>1,927,010</u>	<u>1,994,592</u>	<u>2,005,359</u>

**District of Sooke
Financial Plan 2011 to 2015
General Operating Fund**

Protective Services		Account	Forecast 2010	Approved 2010	2011	2012	2013	2014	2015
Policing									
Contract with RCMP	10-22120-680-2		1,325,233	1,346,937	1,373,876	1,401,353	1,499,380	1,599,368	1,701,355
Regional Crime Unit	10-22120-690-2		38,846	36,848	37,584	38,336	39,103	39,885	40,683
Integrated Mobile Crisis Response Team	10-22121-680-2		3,919	4,871	3,997	4,077	4,158	4,242	4,326
RCMP - Mobile Youth Services	10-22124-680-2		2,276	0	0	0	0	0	0
RCMP Victim Services	10-22125-690-2		8,160	8,160	8,323	8,490	8,659	8,833	9,009
ICARS			0	0					
Integrated Domestic Violence Unit			5,000	0	8,642	8,642	8,642	8,642	8,642
Mobile Youth Services Team			2,276	0	2,276	2,276	2,276	2,276	2,276
CR Action Team			1,232	0	1,232	1,232	1,232	1,232	1,232
Source Information			0	0	2,000	2,000	2,000	2,000	2,000
Community Policing	10-22130-240-2			0	0	0	0	0	0
			1,386,942	1,396,816	1,437,930	1,466,406	1,565,451	1,666,477	1,769,524
RCMP Members									
			11	11	11	11	11.5	12	12
Bylaw Enforcement									
Salaries	10-22210-120-2		0	0	0	0	0	0	0
Benefits	10-22210-129-2		0	0	0	0	0	0	0
Office supplies	10-22210-210-2		0	0	0	0	0	0	0
Vehicle gas and oil	10-22210-250-2		0	0	0	0	0	0	0
Communications	10-22210-450-2		0	0	0	0	0	0	0
Travel/conferences/memberships/education	10-22210-540-2		0	0	0	0	0	0	0
Contract Services									
Legal fees	10-22210-810-2		0	0	0	0	0	0	0
			0	0	0	0	0	0	0
New FTE									
			0.00	0.00	0.00	0.00	0.00	0.00	0.00
Emergency Program									
Salaries	10-22510-120-2		0	0	0	0	0	0	0
Benefits	10-22510-129-2		0	0	0	0	0	0	0
Honorarium for Volunteers	10-22510-111-2		2,331	6,000	0	0	0	0	0
Office supplies	10-22510-210-2		1,980	1,530	1,561	1,592	1,624	1,656	1,689
EOC radio operations	10-22510-420-2		2,378	1,530	1,561	1,592	1,624	1,656	1,689
Communications	10-22510-450-2		798	1,122	1,144	1,167	1,191	1,214	1,239
Travel/conferences/memberships/education	10-22510-540-2		534	4,080	8,000	8,160	8,323	8,490	8,659
ESS - Training	10-22530-540-2		6,709	5,000	8,000	10,000	10,000	10,000	10,001
Emergency planning - outside services	10-22510-690-2		6,402	2,040	2,081	2,122	2,165	2,208	2,252
			21,132	21,302	22,346	24,633	24,926	25,225	25,530
New FTE									
			0.00	0.00	0.00	0.00	0.00	0.00	0.00

		<u>2010</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>
Inspection Services							
Salaries	10-22920-120-2						
Benefits	10-22920-129-2						
Specialty office supplies	10-22920-230-2	0	0	0	0	0	0
Vehicle gas and oil	10-22920-250-2	0	0	0	0	0	0
Travel - monthly operations	10-22920-510-2	0	0	0	0	0	0
Travel/conferences/memberships/education	10-22920-540-2	0	0	0	0	0	0
Vehicle insurance	10-22920-570-2	0	0	0	0	0	0
		<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
New FTE		-0.25	0.00	0.00	0.00	0.00	0.00
Fire Department							
Administration							
Salaries	10-22410-120-2	318,784	298,754	397,822	463,168	528,581	548,499
Benefits	10-22410-129-2	71,919	61,143	80,902	91,245	97,754	99,523
Operating supplies	10-22410-210-2	1,924	4,080	4,162	4,245	4,330	4,416
Office supplies	10-22410-230-2	1,452	3,417	3,485	3,555	3,626	3,699
Office equipment leases	10-22410-310-2	2,192	3,366	2,640	2,693	2,747	2,802
High School Cadet Program	10-22410-520-2	0	3,000	0	3,000	0	3,000
Conferences and education	10-22410-540-2	5,124	7,750	10,000	10,200	10,404	10,612
Hospitality - operating supplies	10-22415-210-2	4,549	2,550	2,601	2,653	2,706	2,760
Insurance premiums	10-22417-570-2	20,307	21,420	21,000	21,420	21,848	22,285
Annual dinner	10-22419-690-2	8,190	9,500	9,500	9,500	9,500	9,500
Fire Master Plan		0	0	0	0	0	0
		<u>434,440</u>	<u>414,980</u>	<u>532,111</u>	<u>611,679</u>	<u>681,496</u>	<u>707,096</u>
New FTE		1.42	1.42	1.18	0.84	0.00	0.50
Remaining 2010 hiring FTE				0.83			
New 2011 FTE				0.35			
Firefighters							
Duty officer remuneration	10-22424-120-2	12,963	14,300	14,300	14,300	14,300	14,300
First response duty remuneration	10-22423-120-2	11,825	14,300	14,300	14,300	14,300	14,300
Relief worker wages/remuneration	10-22420-120-2	3,777	6,898	15,000	15,300	15,606	15,918
Relief Workers Benefits	10-22424-129-2	102	624	637	649	662	676
Casual labour	10-22422-120-2	1,991	3,672	0	0	0	0
Allowance - contract payment	10-22420-680-2	30,000	30,600	30,600	30,600	30,600	30,600
WCB Benefits	10-22421-129-2	383	408	416	424	433	442
Uniforms and operating supplies	10-22422-210-2	5,625	6,500	6,630	6,763	6,898	7,036
		<u>66,665</u>	<u>77,302</u>	<u>81,883</u>	<u>82,337</u>	<u>82,799</u>	<u>83,271</u>
							<u>83,753</u>

		2010	2011	2012	2013	2014	2015
Telecommunications							
CREST	10-22430-680-2	40,191	40,188	40,992	41,812	42,648	44,371
Telephone and Data services	10-22431-450-2	5,284	5,722	5,837	5,953	6,072	6,318
Repairs/maintenance/replacement	10-22431-660-2	4,212	5,610	5,722	5,837	5,953	6,194
		<u>49,688</u>	<u>51,520</u>	<u>52,551</u>	<u>53,602</u>	<u>54,674</u>	<u>56,882</u>
Community Education							
Operating supplies	10-22441-210-2	1,265	3,300	3,366	3,433	3,502	3,643
Inspections							
Operating supplies	10-22443-210-2	2,694	2,000	2,040	2,081	2,122	2,208
Training							
Operating supplies	10-22460-210-2	1,274	2,601	2,653	2,706	2,760	2,872
Conferences and education	10-22460-540-2	6,252	2,550	29,251	29,836	30,433	31,662
Audio visual repair and replacement	10-22460-660-2	0	1,020	1,040	1,061	1,082	1,126
Training materials	10-22460-690-2	11,502	11,730	0	0	0	0
Hazmat equipment and training	10-22461-540-2	10,508	4,590	0	0	0	0
		<u>29,536</u>	<u>22,491</u>	<u>32,944</u>	<u>33,603</u>	<u>34,275</u>	<u>35,660</u>
Firefighter Training Budget							
Vehicle maintenance							
Wages	10-22481-120-2	3,646	7,650	10,000	10,200	10,404	10,824
Benefits	10-22481-129-2	257	510	520	531	541	563
Mechanical Labour	10-22481-130-2	0	0	0	0	0	0
Operating supplies	10-22481-210-2	0	0	0	0	0	0
Fuel	10-22481-250-2	17,862	16,830	17,167	17,510	17,860	18,582
Repairs and replacement	10-22481-660-2	7,142	6,630	6,763	6,898	7,036	7,320
Other outside services	10-22481-690-2	8,863	7,580	7,732	7,886	8,044	8,369
		<u>37,771</u>	<u>39,200</u>	<u>42,181</u>	<u>43,025</u>	<u>43,885</u>	<u>45,658</u>
Equipment maintenance							
Operation and Maintenance	10-22482-210-2	18,139	18,800	29,676	30,270	30,875	32,122
Repairs and replacement	10-22482-660-2	7,844	6,120	0	0	0	0
SCBA maintenance	10-22482-650-2	2,389	4,162	0	0	0	0
Other outside services	10-22482-690-2	719	2,601	2,653	2,706	2,815	2,872
		<u>29,092</u>	<u>31,683</u>	<u>32,329</u>	<u>32,976</u>	<u>33,635</u>	<u>34,994</u>

		<u>Forecast</u> <u>2010</u>	<u>Approved</u> <u>2010</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>
Other								
Turnout gear operating supplies	10-22483-210-2	6,260	5,100	2,000	2,040	2,081	2,122	2,165
Medical supplies	10-22484-210-2	8,458	7,803	7,959	8,118	8,281	8,446	8,615
Otter Point training centre	10-22487-690-2	0	0	0	0	0	0	0
East Sooke Fire Contract	10-22491-690-2	30,070	30,070	30,670	30,670	30,670	30,670	30,670
		<u>44,788</u>	<u>42,973</u>	<u>40,629</u>	<u>40,828</u>	<u>41,031</u>	<u>41,239</u>	<u>41,450</u>
Total Fire Department		<u>695,938</u>	<u>685,449</u>	<u>820,034</u>	<u>903,563</u>	<u>977,420</u>	<u>1,007,142</u>	<u>1,030,269</u>
Total Protective Services		<u>2,104,012</u>	<u>2,103,567</u>	<u>2,280,311</u>	<u>2,394,603</u>	<u>2,567,797</u>	<u>2,698,844</u>	<u>2,825,322</u>

District of Sooke
Financial Plan 2011 to 2015

General Operating Fund

Engineering Services		Forecast 2010	Approved 2010	2011	2012	2013	2014	2015
Operations								
Salaries	10-23220-120-2	426,173	357,864	500,608	550,902	571,129	591,663	602,512
Benefits	10-23220-129-2	80,900	71,644	112,972	106,780	108,728	110,695	111,748
Office Supplies	10-23220-210-2	0	0	0	0	0	0	0
Specialty office supplies	10-23220-230-2	3,161	2,500	4,080	4,162	4,245	4,330	4,416
Gas/Oil/Diesel	10-23220-250-2	0	0	5,000	5,100	5,202	5,306	5,412
Travel		0	0	1,000	1,000	1,000	1,000	1,000
Conferences/memberships/education	10-23220-540-2	8,251	10,500	14,930	15,229	15,533	15,844	16,161
Vehicle Insurance	10-23220-570-2	188	0	1,805	1,841	1,878	1,915	1,954
Advertising	10-23220-610-2	199	900	1,428	1,457	1,486	1,515	1,546
Vehicle Maintenance	10-23220-650-2	0	0	5,000	5,100	5,202	5,306	5,412
Consulting	10-23220-850-2	11,103	12,240	12,485	12,734	12,989	13,249	13,514
		529,975	455,648	659,308	704,304	727,392	750,823	763,675
New FTE		0.75	0.75	0.50	0.50	0.00	0.00	1.00
Subdivision								
Salaries		-	65,083	0	0	0	0	0
Benefits		-	13,836	0	0	0	0	0
Specialty Office Supplies		-	1,500	0	0	0	0	0
Travel/conferences/memberships/education		-	1,750	0	0	0	0	0
Advertising		-	500	0	0	0	0	0
Consulting		-	5,000	0	0	0	0	0
		0	87,669	0	0	0	0	0
New FTE		0.0	0.0	0.0	0.0	0.0	0.0	1.0
Building Inspection								
Salaries	10-22920-120-2	162,928	168,246	193,002	219,139	225,714	0	239,460
Benefits	10-22920-129-2	33,639	37,067	45,910	48,537	49,094	0	50,255
Specialty office supplies	10-22920-230-2	2,587	2,500	2,550	2,601	2,653	2,706	2,760
Conferences/memberships/education	10-22920-540-2	3,305	3,500	3,570	3,641	3,714	3,789	3,864
Travel		-	-	1,000	1,000	1,000	1,000	1,000
Vehicle insurance	10-22920-570-2	-	-	825	842	858	875	893
		202,458	211,313	246,857	275,760	283,033	8,370	298,232
New FTE		0.67	0.67	0.50	0.50	0.00	0.00	0.00

Engineering Services	Account	Forecast 2010	Approved 2010	2011	2012	2013	2014	2015	
Contract Services									
	LWMP Stage II and III Stormwater	10-23221-850-2	23,551	22,796	0	0	0	0	
	LWMP Stage III Sanitary	10-23222-850-2	7,401	4,927	0	0	0	0	
	Rainwater (Stormwater) Source Control	10-23224-850-2	0	7,500	0	15,300	15,606	16,236	
	Road Maintenance contract	10-23230-650-2	181,516	183,000	186,660	190,393	194,201	202,047	
	Line Painting	10-23231-650-2	19,690	16,300	23,000	23,460	23,929	24,408	
	Transportation Master Plan	10-23231-690-2	1,580	0	0	75,000	0	0	
	Boulevard landscape maintenance	10-23232-650-2	5,271	5,171	0	0	0	0	
	Rainwater Management Plan Study	10-23234-650-2	74,898	85,784	40,000	70,000	70,000	70,000	
	Drainage and Stormwater	10-23234-690-2	13,001	10,404	20,000	20,400	20,808	21,649	
	Nott's Brook Hydrometric Maintenance	10-23236-690-2	4,063	4,000	5,000	5,100	5,202	5,306	
	Contract services		0	0	0	0	0	0	
	Public Works Yard Maintenance	10-23271-650-2	0	0	0	0	0	0	
Plans									
	Plans - Various		0	0	0	0	0	0	
	DCC Bylaw - Sanitary/Storm and Roads	10-23281-690-2	0	35,000	35,000	0	10,000	0	
	DCC Bylaw - Parks and Trails	10-23281-690-2	0	0	0	0	0	0	
	Subdivision and Development Standards Bylaw	10-23291-690-2	0	5,000	5,000	0	0	0	
			330,971	379,882	314,660	399,653	339,746	334,941	340,241
Street lighting and Traffic control									
	Street lighting electricity	10-23251-420-2	40,773	47,000	47,940	48,899	49,877	50,874	
	Ornamental lighting electricity	10-23252-420-2	7,433	9,500	9,690	9,884	10,081	10,283	
	Ornamental lighting contracted maintenance	10-23252-650-2	2,548	6,000	8,500	11,000	13,500	16,000	
	Street Sign Replacement Program	10-23261-650-2	7,009	7,000	7,140	7,283	7,428	7,577	
	Traffic lights electricity	10-23264-420-2	3,042	3,500	3,570	3,641	3,714	3,789	
	Crossing guards	10-23269-680-2	7,900	14,850	14,850	15,147	15,450	15,759	
			68,705	87,850	91,690	95,854	100,051	104,282	108,548
Public Transit									
	Bus shelters Maintenance	10-23590-660-2	6,075	7,000	7,140	7,283	7,428	7,577	
			6,075	7,000	7,140	7,283	7,428	7,577	
Total Engineering Services			1,138,185	1,229,363	1,319,655	1,482,854	1,457,650	1,205,993	1,518,424

**District of Sooke
Financial Plan 2011 to 2015
General Operating Fund**

Environmental Health Services	Account	Forecast <u>2010</u>	Approved <u>2010</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>
Contracts								
Animal control	10-24100-680-2	61,137	61,137	62,360	63,607	64,879	66,177	67,500
Storm water quality control	10-23233-680-2	38,782	38,782	39,558	40,349	41,156	41,979	42,818
		<u>99,919</u>	<u>99,919</u>	<u>101,917</u>	<u>103,956</u>	<u>106,035</u>	<u>108,156</u>	<u>110,319</u>

**District of Sooke
Financial Plan 2011 to 2015
General Operating Fund**

Development Services		Account	Forecast 2010	Approved 2010	2011	2012	2013	2014	2015
Planning									
Salaries		10-26200-120-2	275,463	273,947	275,232	295,022	301,233	307,630	568,004
Benefits		10-26200-129-2	54,026	55,321	50,369	60,673	97,754	99,523	101,010
Specialty office supplies		10-26200-230-2	5,272	5,100	5,202	5,306	5,412	5,520	5,631
Travel - monthly operations		10-26200-510-2	0	357	1,000	1,020	1,040	1,061	1,082
Travel/conferences/memberships/education		10-26200-540-2	8,792	8,000	10,230	10,435	10,643	10,856	11,073
Advertising and other		10-26200-610-2	32,445	6,120	16,120	10,000	10,200	10,404	10,612
Special Projects		10-26200-690-2	41	5,202	5,306	5,412	5,520	5,631	5,743
			376,038	354,047	363,459	387,868	431,803	440,626	703,156
New FTE			-0.25	0.00	0.50	0.00	1.00	0.00	1.00
Geographic Services									
Salaries		10-26220-120-2	133,996	134,536	138,413	142,566	146,843	151,248	155,785
Benefits		10-26220-129-2	28,419	27,864	29,712	30,030	30,452	30,882	31,327
Specialty Office Supplies		10-26220-230-2	818	2,700	2,754	2,809	2,865	2,923	2,981
Travel/conferences/memberships/education		10-26220-540-2	4,636	7,000	6,500	6,630	6,763	6,898	7,036
Consulting		10-26220-690-2	17,522	10,000	10,200	10,404	10,612	10,824	11,041
			185,391	182,100	187,579	192,439	197,534	202,774	208,170
New FTE				0.25					
Other outside services									
Board of Variance			0	1,592	200	204	208	212	216
OCP update		10-26202-690-2	0	0	0	0	0	0	0
Signage Review		10-26203-690-2	932	520	0	0	0	0	0
Zoning Bylaw Review		10-26205-690-2	35,000	35,000	20,000	0	0	0	0
Downtown Revitalization Plan		10-26206-690-2	0	0	0	0	0	0	0
Parks and Trails Planning and Design		10-26207-690-2	0	0	0	20,000	0	0	0
Wildland Interface Management Plan		10-26208-690-2	0	5,000	0	0	0	0	0
Affordable Housing Strategy		10-26208-890-2	0	8,000	5,000	0	0	0	0
Industrial Land Strategy			0	0	0	15,000	0	0	0
Parks Signage Strategy			0	0	5,000	0	0	0	0
Argicultural Plan			0	0	7,500	0	0	0	0
Heritage Plan			0	0	0	0	20,000	0	0
Town Centre Parking Plan			0	0	20,000	0	0	0	0
Plans - various			0	0	0	20,000	30,000	60,000	60,000
			35,932	50,112	57,700	55,204	50,208	60,212	60,216

<i>Development Services</i>	<i>Account</i>	Forecast <u>2010</u>	Approved <u>2010</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>
Economic Development								
Specialty supplies	10-26510-230-2	946	1,561	1,592	1,624	1,656	1,689	1,723
ED - Special Projects	10-26510-290-2	68,878	0	0	0	0	0	0
Park Watch Program	10-26595-690-2	5,897	5,897	6,015	6,135	6,258	6,383	6,511
Initiatives - brochures, etc.	10-26920-690-2	0	0	0	0	0	0	0
EDC/Chamber contract	10-26920-690-2	28,150	28,150	28,150	28,150	28,150	28,150	28,150
EDC work plan	10-26910-690-2	36,430	35,000	35,000	35,700	36,414	37,142	37,885
EDC - outside services	10-26920-690-2	0	0	0	0	0	0	0
Community Radio	10-26930-000-2	0	0	5,000	0	0	0	0
Visitor Information Centre	10-26990-680-2	18,000	18,000	19,000	20,000	20,000	20,000	20,000
Sooke Region Museum - Operating	10-26991-680-2	0	0	0	0	0	0	0
Sooke Region Museum - Endowment	10-26992-680-2	0	0	0	0	0	0	0
Conference Centre Bookings		0	0	225,000	300,000	300,000	300,000	300,000
Conference Hosting		0	0	10,000	10,000	10,000	10,000	10,000
Community Sports Event		0	0	35,000	50,000	50,000	50,000	50,000
		<u>158,301</u>	<u>88,608</u>	<u>364,757</u>	<u>451,609</u>	<u>452,478</u>	<u>453,365</u>	<u>454,269</u>
Total Development Services		<u>755,662</u>	<u>674,866</u>	<u>973,495</u>	<u>1,087,120</u>	<u>1,132,023</u>	<u>1,156,977</u>	<u>1,425,812</u>
FTE		0	0	0	0	0	0	0

**District of Sooke
Financial Plan 2011 to 2015
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Recreation and Cultural Services		Account	Forecast 2010	Approved 2010	2011	2012	2013	2014	2015
Community Green Spaces									
	Sooke Parks - maintenance	10-27110-680-2	110,989	105,448	162,557	165,808	169,124	172,506	175,956
	Out of Scope Parks Projects	10-27115-680-2	45,997	45,000	0	0	0	0	0
	Hazardous Tree Maintenance	10-27111-680-2	12,731	10,000	10,200	10,404	10,612	10,824	11,041
	Parks and Trail Maintenance	10-27112-680-2	3,017	10,000	0	0	0	0	0
	Community Clean Up	10-27113-680-2	1,602	5,000	5,000	5,000	5,000	5,000	5,001
	Seasonal Adornment		892	3,000	3,060	3,121	3,184	3,247	3,312
			175,229	178,448	180,817	184,333	187,920	191,578	195,310
Community Services									
	Library services	10-27250-680-2	369,144	369,144	392,828	408,541	424,883	441,878	459,553
	Sooke Community Association contract	10-27500-680-2	28,000	28,000	28,000	28,000	28,000	28,000	28,000
	Sooke Canada Day Society	10-27510-680-2	1,000	1,000	1,020	1,040	1,061	1,082	1,104
	Communities in Bloom	10-27512-680-2	16,245	22,500	15,000	20,000	20,000	20,000	20,000
	Community Health Initiative	10-27513-680-2	5,000	5,000	5,000	5,000	5,000	5,000	5,000
	CIPJ Society - Need Crisis and Information Line	10-27520-680-2	3,060	3,060	3,121	3,184	3,247	3,312	3,378
	Sooke Residents in Need - Crisis Centre	10-27530-680-2	6,000	6,000	6,120	6,242	6,367	6,495	6,624
	Sooke Region Tourism Association	10-27545-680-2	20,000	20,000	20,000	20,000	20,000	20,000	20,000
	Sooke Arts Council	10-27550-680-2	2,500	2,500	2,500	2,500	2,500	2,500	2,500
	Sooke Beautification Project - SPA	10-27560-680-2	2,402	4,000	0	0	0	0	0
	Sooke Safe Halloween	10-27581-680-2	1,000	1,000	1,020	1,040	1,061	1,082	1,104
	Sooke Youth Council	10-27582-680-2	5,000	5,000	10,000	15,000	15,000	15,000	15,000
			459,351	467,204	484,609	510,548	527,120	544,350	562,264
Total Recreation and Cultural Services			634,580	645,652	665,426	694,881	715,039	735,928	757,575

District of Sooke
 Financial Plan 2011 to 2015
 General Operating Fund

<i>Fiscal Services</i>	<i>Account</i>	Forecast <u>2010</u>	Approved <u>2010</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>
Debt payments								
Annual lease payments	10-28100-710-2	93,634	98,901	90,389	54,700	40,300	34,748	31,971
Annual payment - Fire bylaw #91	10-28112-710-2	86,095	86,100	86,100	86,100	86,100	86,100	86,100
Annual payment - Fire bylaw #242 (Ladder Truck) - principle	10-28114-710-2	20,723	20,723	20,723	20,723	20,723	20,723	20,723
Annual payment - Fire bylaw #242 (Ladder Truck) - interest	10-28115-710-2	27,893	27,892	27,892	27,892	27,892	27,892	27,892
		<u>228,345</u>	<u>233,616</u>	<u>225,104</u>	<u>189,415</u>	<u>175,015</u>	<u>169,463</u>	<u>166,686</u>
Transfers to own funds								
Fire Equipment Reserve Fund	10-28220-900-2	60,000	60,000	50,000	400,000	50,000	350,000	400,000
Capital Fund	10-28230-900-2	1,202,790	2,516,517	4,121,373	1,755,452	4,000,700	2,366,700	2,941,700
Parks Reserve	10-28240-900-2	159,970	0	414,000	15,000	25,000	50,000	50,000
Land Reserve (Non Park)	10-28245-900-2	120,000	0	0	0	0	0	0
Casino Reserve	10-28250-900-2	528,144	300,000	250,000	260,000	260,000	260,000	260,000
SPA Reserve	10-28260-900-2	15,790	10,600	15,000	20,000	22,500	25,000	25,000
Capital Works Reserve	10-28270-900-2	58,700	70,000	70,000	70,000	70,000	70,000	70,000
DCC Road Reserve	10-28280-900-2	427,169	438,770	438,770	438,770	438,770	438,770	438,770
DCC Wastewater Reserve	10-28290-900-2	274,736	235,060	235,060	235,060	235,060	235,060	235,060
Gas Tax - New Deal Reserve	10-28300-900-2	312,917	313,009	313,009	313,009	313,009	313,009	313,009
Emergency Road Repair/Snow Removal	10-28310-900-2	0	0	0	0	0	0	0
Capital Improvement Financing Reserve	10-28320-900-2	7,339	7,339	8,296	8,628	8,973	9,332	9,705
Community Amenities Reserve	10-28330-900-2	0	0	105,000	0	0	0	0
Capital Asset Replacement Reserve	10-28350-900-2	0	0	150,000	250,000	350,000	850,000	500,000
		<u>3,167,555</u>	<u>3,951,295</u>	<u>6,170,508</u>	<u>3,765,919</u>	<u>5,774,012</u>	<u>4,967,871</u>	<u>5,243,244</u>
Total Fiscal Services		<u>3,395,899</u>	<u>4,184,911</u>	<u>6,395,612</u>	<u>3,955,334</u>	<u>5,949,027</u>	<u>5,137,334</u>	<u>5,409,930</u>

**District of Sooke
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Transmission of Taxes	Forecast <u>2010</u>	Approved <u>2010</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>
School District	4,360,354	4,400,000	4,620,000	4,851,000	5,093,550	5,348,228	5,615,639
Regional Hospital District	603,626	605,909	636,204	668,015	701,415	736,486	773,310
Capital Regional District	2,182,392	2,190,510	2,300,036	2,415,037	2,535,789	2,662,579	2,795,708
BC Assessment Authority	141,656	142,692	149,827	157,318	165,184	173,443	182,115
Municipal Finance Authority	412	413	434	455	478	502	527
BC Transit	400,610	402,175	422,284	443,398	465,568	488,846	513,289
	7,689,050	7,741,699	8,128,784	8,535,223	8,961,984	9,410,084	9,880,588

Tax Levy

School District	4,360,354	4,400,000	4,620,000	4,851,000	5,093,550	5,348,228	5,615,639
Regional Hospital District	603,626	605,909	636,204	668,015	701,415	736,486	773,310
Capital Regional District	2,182,392	2,190,510	2,300,036	2,415,037	2,535,789	2,662,579	2,795,708
BC Assessment Authority	141,656	142,692	149,827	157,318	165,184	173,443	182,115
Municipal Finance Authority	412	413	434	455	478	502	527
BC Transit	400,610	402,175	422,284	443,398	465,568	488,846	513,289
	7,689,050	7,741,699	8,128,784	8,535,223	8,961,984	9,410,084	9,880,588

**District of Sooke
Financial Plan 2011 to 2015
General Operating Fund**

Revenues

	Account	Forecast 2010	Approved 2010	2011	2012	2013	2014	2015
Sale of services								
Zoning and planning books	10-14100-000-1	523	208	212	216	221	225	230
Office services fees	10-14210-000-1	529	0	0	0	0	0	0
Financial and tax info services	10-14220-000-1	12,435	12,485	12,734	12,989	13,249	13,514	13,784
NSF charges	10-14230-000-1	375	0	300	300	300	300	300
Sale of pins and flags	10-14250-000-1	2	0	0	0	0	0	0
Record searches	10-14300-000-1	0	0	0	0	0	0	0
Sale of Land - Road Closure	10-14998-000-1	120,000	0	0	0	0	0	0
Miscellaneous	10-14999-000-1	4,369	1,000	106,000	1,000	1,000	1,000	1,000
		138,233	13,693	119,247	14,506	14,770	15,039	15,314
Licenses and permits								
Business licenses	10-15110-000-1	49,938	44,000	44,880	45,778	46,693	47,627	53,580
Liquor Licence Application fee	10-15111-000-1	300	0	300	300	300	300	300
ALR Application fees	10-15120-000-1	300	416	424	433	442	450	459
Subdivision fees	10-15130-000-1	104,700	75,000	80,000	75,000	75,000	50,000	50,000
Soil Deposition Fee	10-15131-000-1	1,000	0	300	300	300	300	300
Rezoning fees	10-15140-000-1	55,101	50,000	55,000	40,000	30,000	30,000	30,000
Delivery vehicle licenses	10-15159-000-1	2,800	2,814	2,870	2,928	2,986	3,046	3,107
Building Permit Fees	10-15170-000-1	526,322	500,000	500,000	500,000	500,000	500,000	500,000
Sign permit fees	10-15171-000-1	990	312	318	325	331	338	345
Woodstove permits	10-15172-000-1	0	1,000	0	0	0	0	0
Demolition permits	10-15173-000-1	0	416	424	433	442	450	459
Title charge removal fee	10-15174-000-1	100	212	100	100	100	100	100
Title search	10-15175-000-1	1,300	1,300	1,326	1,353	1,380	1,407	1,435
Burning Permits	10-15176-000-1	810	0	200	200	200	200	200
Plumbing Permit Fees	10-15177-000-1	46,094	40,000	45,000	50,000	50,000	50,000	50,000
Road Closure Fees	10-15178-000-1	600	0	0	0	0	0	0
Development permits	10-15180-000-1	94,623	40,000	50,000	40,000	35,000	35,000	35,000
Development variance permits	10-15185-000-1	8,500	2,500	2,500	2,500	2,500	2,500	2,500
Board of Variance fees	10-15187-000-1	1,750	1,061	1,082	1,104	1,126	1,149	1,172
Other	10-15190-000-1	2,100	0	0	0	0	0	0
		897,327	759,032	784,726	760,753	746,800	722,868	728,957
Cost recovery								
Council	10-15211-000-1	0	0	0	0	0	0	0
Administration	10-15212-000-1	368	106	2,608	2,660	2,714	2,768	2,823
Finance	10-15215-000-1	0	0	0	0	0	0	0
Fire	10-15224-000-1	6,563	4,775	4,871	4,968	5,068	5,169	5,272
Emergency	10-15225-000-1	0	0	0	0	0	0	0
Building	10-15229-000-1	0	0	0	0	0	0	0
Engineering	10-15232-000-1	4,402	212	3,000	3,060	3,121	3,184	3,247
Planning	10-15262-000-1	25,000	212	216	221	225	230	234
Economic Development	10-15265-000-1	17,886	0	0	0	0	0	0
		54,219	5,306	10,696	10,910	11,128	11,350	11,577

			Forecast						
			2010	2010	2011	2012	2013	2014	2015
Lease and Rental									
Lease - Kaltasin	10-15310-000-1		15,543	17,270	20,724	21,138	21,561	21,992	22,432
Lease - City Hall	10-15320-000-1		21,858	21,858	22,089	22,166	22,166	0	0
Room rentals	10-15330-000-1		325	0	0	0	0	0	0
			<u>37,726</u>	<u>39,128</u>	<u>42,813</u>	<u>43,305</u>	<u>43,728</u>	<u>21,992</u>	<u>22,432</u>
Investment income									
Interest	10-15510-000-1		44,918	67,112	50,000	50,000	50,000	50,000	50,000
Tax interest and penalties									
Interest	10-15610-000-1		22,712	28,000	24,000	22,000	21,000	21,000	21,000
Penalties	10-15620-000-1		113,980	100,000	95,000	90,000	85,000	85,000	85,000
Tax Sale Admin Fee	10-15640-000-1		0						
			<u>136,691</u>	<u>128,000</u>	<u>119,000</u>	<u>112,000</u>	<u>106,000</u>	<u>106,000</u>	<u>106,000</u>
Revenue sharing									
Casino revenue	10-15710-000-1		246,828	300,000	250,000	260,000	260,000	260,000	260,000
Fire Department									
First Nations	10-15740-000-1		12,200	12,000	12,240	12,485	12,734	12,989	13,249
Oil tank inspections	10-15760-000-1		0	1,061	1,082	1,104	1,126	1,149	1,172
Hydrant painting	10-15790-000-1		0	0	0	0	0	0	0
			<u>12,200</u>	<u>13,061</u>	<u>13,322</u>	<u>13,589</u>	<u>13,861</u>	<u>14,138</u>	<u>14,421</u>
Development Cost Charges									
DCC - Roads	10-15810-000-1		442,778	438,770	438,770	438,770	438,770	438,770	438,770
DCC - Wastewater	10-15820-000-1		293,398	235,060	235,060	235,060	235,060	235,060	235,060
			<u>736,176</u>	<u>673,830</u>	<u>673,830</u>	<u>673,830</u>	<u>673,830</u>	<u>673,830</u>	<u>673,830</u>
Administration									
Deposits in lieu of parkland	10-15910-000-1		15,470	0	0	0	0	0	0
Ed Macgregor Park Donation	10-15920-000-1		0	0	0	0	0	0	0
School tax administration fee	10-15950-000-1		6,389	6,117	6,239	6,364	6,491	6,621	6,754
Disposal of Assets	10-15990-000-1		0	0	0	0	0	0	0
School District DCC fee	10-15960-000-1		2,116	2,100	2,142	2,185	2,229	2,273	2,319
			<u>23,975</u>	<u>8,217</u>	<u>8,381</u>	<u>8,549</u>	<u>8,720</u>	<u>8,894</u>	<u>9,072</u>
Unconditional Transfers									
Small Community Protection grant	10-16210-000-1		105,709	376,451	383,980	391,660	399,493	407,483	415,632
Traffic Fine revenue sharing	10-16211-000-1		33,192	88,426	90,195	91,998	93,838	95,715	97,629
Provincial Climate Action Rebate Incentive	10-16212-000-1		679	0					
			<u>139,580</u>	<u>464,877</u>	<u>474,175</u>	<u>483,658</u>	<u>493,331</u>	<u>503,198</u>	<u>513,262</u>

Sale of Land

Sale of land - parks

10-14998-000-1

146,000	0	414,000	0	0	0	0
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Forecast 2010	Approved 2010	2011	2012	2013	2014	2015
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Conditional Transfers

Street lighting cost sharing 10-17560-000-1
 LWMP Stage 1 10-17573-000-1
 LWMP Stage 2 10-17574-000-1
 LWMP Grant - Stage 3 10-17575-000-1
 JEPP grants 10-17610-000-1
 West Nile assistance 10-17611-000-1
 Emergency Planning grant 10-17612-000-1
 Tsunami Preparedness grant 10-17613-000-1
 West Nile (UBCM) grant 10-17614-000-1
 Gas Tax Community Works grant 10-17615-000-1
 Community to Community grant 10-17616-000-1
 Community Response - Crystal Meth grant 10-17617-000-1
 Capital Grants/Revenue

1,732	1,700	1,734	1,769	1,804	1,840	1,877
0	0	0	0	0	0	0
0	0	0	0	0	0	0
0	0	0	0	0	0	0
0	0	0	0	0	0	0
0	0	0	0	0	0	0
0	0	0	0	0	0	0
0	0	0	0	0	0	0
0	0	0	0	0	0	0
0	0	0	0	0	0	0
14,831	313,009	313,009	313,009	313,009	313,009	313,009
0	0	0	0	0	0	0
0	0	0	0	0	0	0
331,580	1,240,000	350,000	0	1,200,000	0	500,000
383,282	1,589,848	664,743	314,778	1,514,813	314,849	814,886

2010	2011	2012	2013	2014	2015
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Transfers from own reserves and allowances

From unappropriated surplus 10-19110-000-1
 From Parks Reserve 10-19130-000-1
 From SPA Reserve 10-19160-000-1
 From Affordable Housing Reserve 10-19170-000-1
 From Community Works Reserve Fund (Gas Tax) 10-19180-000-1
 From Capital Works Reserve Fund (GST) 10-19210-000-1
 From Fire Capital Reserve Fund 10-19140-000-1
 From Casino Reserve Fund 10-19150-000-1
 From DCC Road Reserve 10-19190-000-1
 From Capital Improvement Financing Reserve 10-19200-000-1
 From Emergency Snow Removal Reserve 10-19220-000-1
 From Land Sale Reserve
 From Wastewater DCC 10-19230-000-1
 From Capital Asset Replacement Reserve
 From Community Amenity Reserve

96,091	60,784	100,000	0	0	0	0
163,366	365,000	225,000	376,634	0	0	0
4,000	4,000	7,000	0	0	0	0
0	0	0	0	0	0	0
14,831	16,460	850,000	150,000	300,000	150,000	350,000
16,995	16,995	127,500	135,000	50,000	50,000	90,000
76,557	62,000	50,000	347,752	14,000	464,000	64,000
50,000	50,000	110,000	350,000	400,000	250,000	300,000
9,683	185,000	2,227,480	270,000	1,260,000	270,000	
0	0	0	0	0	0	0
7,479	0	0	0	0	0	0
0	0	0	0	120,000	0	0
0	20,000					
0	0	50,000	230,000	150,000	600,000	600,000
0	0	0	0	0	0	0
439,002	760,239	3,746,980	1,859,386	2,174,000	1,784,000	1,404,000

Other taxes

Utility tax 1% 10-11120-000-1
 Grants in lieu of taxes 10-12000-000-1
 East Sooke Fire Protection - Local Service Tax 10-11130-000-1

108,887	108,887	117,934	120,293	122,699	125,153	127,656
34,862	32,970	33,630	34,302	34,989	35,688	36,402
37,816	30,070	30,670	30,670	30,670	30,670	31,283
181,566	171,927	182,234	185,265	188,357	191,511	195,341
3,617,723	4,994,270	7,554,147	4,790,528	6,299,337	4,677,670	4,819,092

District of Sooke
 Financial Plan 2011 to 2015
 Sewer Operating Fund
 and
 Sewer Replacement Reserve

Sewer Operating Fund		Forecast	Approved					
Account	Account	2010	2010	2011	2012	2013	2014	2015
# Parcel Tax Rolls			2,402	2,552	2,652	2,752	2,852	2,952
# Sewer Generation Charges			578	528	543	558	573	588
Total			<u>2,980</u>	<u>3,080</u>	<u>3,195</u>	<u>3,310</u>	<u>3,425</u>	<u>3,540</u>
Parcel Tax			510	515	520	525	530	535
Revenues								
Parcel Tax	40-11130-000-1	1,210,740	1,225,020	1,314,280	1,379,040	1,444,800	1,511,560	1,579,320
Sewer Generation Charge	40-11140-000-1	218,458	294,780	271,920	282,360	292,950	303,690	314,580
EPCOR Management Fee	40-11150-000-1	0	0	0	0	0	0	0
EPCOR Contribution to Rehabilitation Fund	40-11155-000-1	30,000	30,000	30,000	30,000	30,000	30,000	30,000
Transfer from EPCOR Rehabilitation Fund		0	0					
Sewer Permit Fees	40-11160-000-1	500	0	0	0	0	0	0
Transfer from DCC Wastewater Reserve		0	20,000	0	0	0	0	0
Sanitary Sewer - Grant/Recovery	40-17510-000-1	0	0	0	0	0	0	0
Sewer System Modeling and Study - Grant	40-17511-000-1	0	0	0	0	0	0	0
		<u>1,459,698</u>	<u>1,569,800</u>	<u>1,616,200</u>	<u>1,691,400</u>	<u>1,767,750</u>	<u>1,845,250</u>	<u>1,923,900</u>
Expenditures								
EPCOR, for operations as per agreement	40-21250-650-2	607,076	601,810	683,180	710,507	738,927	768,485	799,224
Insurance	40-21250-651-2	21,730	19,570	20,921	21,548	22,195	22,860	23,546
EPCOR, Rehabilitation, Repairs and Maintenance Expenses	40-21250-660-2	30,948	15,000	15,000	15,000	15,000	15,000	15,000
EPCOR Rehabilitation Reserve Account	40-21250-680-2	30,000	30,000	40,000	40,000	40,000	40,000	40,000
MFA Long Term debt - principle repayment	40-28110-710-2	295,519	295,519	295,519	295,519	295,519	295,519	295,519
MFA Long Term debt - interest repayment	40-28124-710-2	389,840	389,840	389,840	389,840	389,840	389,840	389,840
Ministry of Finance - Discharge fee	40-21250-653-2	1,325	1,200	1,200	1,200	1,200	1,200	1,200
Other Costs	40-21250-652-2	27,427	23,476	24,000	24,063	24,063	24,063	24,063
Special Projects - Audit of Parcel Tax Roll	40-21250-654-2	0	0	0	0	0	0	0
Sewer System - Modeling and Study	40-23222-850-2	0	0	0	0	0	0	0
Sewer System Modelling/Reports	40-23221-850-2	0	15,000	15,000	15,000	15,000	15,000	15,000
Bad Debt Expense	40-28100-100-2	17,164	33,150	33,475	33,800	34,125	34,450	34,450
DCC Evaluation		0	20,000	0	0	20,000	0	0
Sanitary Sewer Source Control Monitoring		0	16,000	16,000	16,000	16,000	16,000	16,000
Transfer to Sewer Replacement Reserve		0	0	0	143,218	256,539	306,069	306,069
		<u>1,421,028</u>	<u>1,460,565</u>	<u>1,534,135</u>	<u>1,705,695</u>	<u>1,868,408</u>	<u>1,928,486</u>	<u>1,959,911</u>
Change in Fund Balance - Surplus/(deficit)		38,670	109,235	82,066	-14,295	-100,658	-83,236	-36,011
Opening Sewer Operating Fund Balance		-216,895	-216,895	-178,225	-96,180	-110,455	-211,113	-294,349
Closing Sewer Operating Fund Balance		-178,225	-107,660	-96,160	-110,455	-211,113	-294,349	-330,360

Sewer Replacement Reserve

Opening Balance

Transfer from Sewer Operating Fund

Closing Balance

0	0	0	0	143,218	399,757	705,826
0	0	0	143,218	256,539	306,069	306,069
0	0	0	143,218	399,757	705,826	1,011,895

Rehabilitation Fund

Opening Balance

Transfer into Rehab Fund

Transfer to Sewer Fund for Rehabilitation Expenditures

Closing Balance

3,381	16,352	33,381	58,381	113,381	138,381	163,381
30,000	30,000	40,000	40,000	40,000	40,000	40,000
	-30,948	-15,000	15,000	-15,000	-15,000	-15,000
33,381	15,404	58,381	113,381	138,381	163,381	168,381

District of Sooke
2011 - 2015 Financial Plan
Reserves

Description	Bylaw	Forecast 2010	Approved 2010	2011	2012	2013	2014	2015
Fire Protection Reserve	7							
Opening Balance		56,069	71,681	39,512	39,512	91,760	127,760	13,760
Transfer In		60,000	60,000	50,000	400,000	50,000	350,000	400,000
Transfer Out		-76,557	-75,612	-50,000	-347,752	-14,000	-464,000	-64,000
Interest								
Closing Balance		39,512	56,069	39,512	91,760	127,760	13,760	349,760
Parks Reserve	47							
Opening Balance		390,304	390,304	387,961	576,961	921,296	946,296	996,296
Transfer In		159,970	0	414,000	720,969	25,000	50,000	50,000
Transfer Out		-163,366	-365,000	-225,000	-376,634	0	0	0
Interest		1,053						
Closing Balance		387,961	25,304	576,961	921,296	946,296	996,296	1,046,296
Casino Revenue Reserve	55							
Opening Balance		-294,774	-294,774	183,498	323,498	233,498	93,498	103,498
Transfer In		528,144	300,000	250,000	260,000	260,000	260,000	260,000
Transfer Out		-50,000	-50,000	-110,000	-350,000	-400,000	-250,000	-300,000
Interest		128						
Closing Balance		183,498	-44,774	323,498	233,498	93,498	103,498	63,498
Sooke Program Arts Reserve	233							
Opening Balance		23,961	23,961	35,796	43,796	63,796	86,296	111,296
Transfer In		15,790	10,600	15,000	20,000	22,500	25,000	25,000
Transfer Out		-4,000	-4,000	-7,000	0	0	0	0
Interest		46	0					
Closing Balance		35,796	30,561	43,796	63,796	86,296	111,296	136,296
Housing Reserve Fund	259							
Opening Balance		57,830	57,830	57,830	57,830	57,830	57,830	57,830
Transfer In		0	0	0	0	0	0	0
Transfer Out		0	0	0	0	0	0	0
Closing Balance		57,830	57,830	57,830	57,830	57,830	57,830	57,830
Capital Works Reserve (GST)	180							
Opening Balance		138,344	138,344	180,127	122,627	57,627	77,627	97,627
Transfer In		58,700	70,000	70,000	70,000	70,000	70,000	70,000
Transfer Out		-16,995	-16,995	-127,500	-135,000	-50,000	-50,000	-90,000
Interest		78	0	0	0	0	0	0
Closing Balance		180,127	191,349	122,627	57,627	77,627	97,627	77,627
Emergency Road Repair and Snow Removal	283							
Opening Balance		190,000	190,000	182,521	182,521	182,521	182,521	182,521
Transfer In		0	0	0	0	0	0	0
Transfer Out		-7,479	0	0	0	0	0	0
Interest		0	0					
Closing Balance		182,521	190,000	182,521	182,521	182,521	182,521	182,521
Capital Improvement Financing Reserve	408							
Opening Balance		0	0	7,339	15,635	24,263	33,236	42,568
Transfer In		7,339	7,339	8,296	8,628	8,973	9,332	9,705
Transfer Out		0	0	0	0	0	0	0
Interest		0	0					
Closing Balance		7,339	7,339	15,635	24,263	33,236	42,568	52,273
Road DCC Reserve	247							
Opening Balance		2,131,860	2,131,860	2,555,476	766,766	935,536	114,306	283,076
Transfer In		427,169	438,770	438,770	438,770	438,770	438,770	438,770
Transfer Out		-9,683	-185,000	-2,227,480	-270,000	-1,260,000	-270,000	0
Interest		6,130	0					
Closing Balance		2,555,476	2,385,630	766,766	935,536	114,306	283,076	721,846

Wastewater DCC Reserve	246							
Opening Balance		644,471	644,471	921,643	1,156,703	1,391,763	1,626,823	1,861,883
Transfer In		274,736	235,060	235,060	235,060	235,060	235,060	235,060
Transfer Out		0	-20,000	0	0	0	0	0
Interest		2,436	0	0	0	0	0	0
Closing Balance		921,643	859,531	1,156,703	1,391,763	1,626,823	1,861,883	2,096,943
Community Works Reserve (Gas Tax)	248							
Opening Balance		500,771	500,771	797,320	260,329	423,338	436,347	599,356
Transfer In		313,009	313,009	313,009	313,009	313,009	313,009	313,009
Transfer Out		-16,460	-16,460	-850,000	-150,000	-300,000	-150,000	-350,000
Interest		675	0	0	0	0	0	0
Closing Balance		797,995	797,320	260,329	423,338	436,347	599,356	562,365
Community Amenities Reserve	449							
Opening Balance		0	0	0	105,000	105,000	105,000	105,000
Transfer In		0	0	105,000	0	0	0	0
Transfer Out		0	0	0	0	0	0	0
Interest		0	0	0	0	0	0	0
Closing Balance		0	0	105,000	105,000	105,000	105,000	105,000
Land Safe Reserve	475							
Opening Balance		0	0	120,000	120,000	120,000	0	0
Transfer In		120,000	0	0	0	0	0	0
Transfer Out		0	0	0	0	-120,000	0	0
Interest		0	0	0	0	0	0	0
Closing Balance		120,000	0	120,000	120,000	0	0	0
Capital Asset Replacement Reserve								
Opening Balance		0	0	0	100,000	120,000	320,000	570,000
Transfer In		0	0	150,000	250,000	350,000	850,000	500,000
Transfer Out		0	0	-50,000	-230,000	-150,000	-600,000	-600,000
Interest		0	0	0	0	0	0	0
Closing Balance		0	0	100,000	120,000	320,000	570,000	470,000
Total		5,342,359	4,548,820	3,530,543	4,358,965	3,749,304	4,307,143	5,794,982
Opening Balance		3,838,836	3,796,618	5,403,854	3,692,713	4,541,135	4,011,474	4,819,313
Transfers to/from Reserves		1,503,395	694,372	-1,811,141	828,422	-609,661	557,839	987,839
Closing Balance		5,342,231	4,490,990	3,592,713	4,521,135	3,931,474	4,569,313	5,807,152

**District of Sooke
Financial Plan 2011 to 2015
Capital Fund**

	Approved	Preliminary Capital Plan				
	2010	2011	2012	2013	2014	2015
	567,173	680,804	680,804	755,524	836,015	923,365
	850,760	1,021,206	1,021,206	1,133,287	1,254,023	1,385,047
	11.7%	6.6%	6.0%	7.0%	7.7%	7.3%
Revenues						
Transfer from Unappropriated General Operating Surplus	0	0	0	0	0	0
Transfer from Appropriated General Operating Surplus	0					
Taxation - Transfer from General Operating	666,062	448,892	407,700	526,700	642,700	677,700
Fire Equipment Reserve	62,000	50,000	347,752	14,000	464,000	64,000
Parks Reserve	365,000	0	0	0	0	0
Casino Reserve Fund	0	60,000	300,000	350,000	200,000	250,000
SPA Reserve	0	0	0	0	0	0
Capital Works Reserve (GST)	16,995	120,000	135,000	50,000	50,000	90,000
DCC Road Reserve	150,000	2,192,480	260,000	1,260,000	260,000	410,000
DCC Wastewater Reserve	0	0	0	0	0	0
Community Works Reserve (Gas Tax)	16,460	850,000	75,000	300,000	150,000	350,000
Grants	1,240,000	350,000	0	1,200,000	0	500,000
Emergency Snow Reserve	0	0	0	0	0	0
Land Sale Reserve	0	0	0	120,000	0	0
Asset Replacement Reserve	0	50,000	230,000	150,000	600,000	600,000
Capital Improvement Financing Reserve	0	0	0	30,000		
Carry Over						
	2,516,517	4,121,372	1,755,452	4,000,700	2,366,700	2,941,700
Expenditures						
Council	0	0	0	44,000	0	0
Corporate Services	4,000	10,000	0	0	0	0
Finance and Information Technology	39,362	48,366	60,000	55,000	25,000	25,000
Development Services	765,000	0	0	0	0	0
Public Works Yard	0	10,000	0	0	0	0
Building Maintenance	43,455	45,307	0	25,000	0	0
Fire Department	87,000	75,000	347,752	14,000	599,000	64,000
Engineering	277,700	3,872,700	697,700	3,812,700	1,642,700	2,252,700
Community Development	1,300,000	60,000	650,000	50,000	100,000	600,000
	2,516,517	4,121,373	1,755,452	4,000,700	2,366,700	2,941,700
Net Revenue (expenditures)	0	0	0	0	0	0

District of Sooke
2011 - 2015 Financial Plan
2011 Capital Plan

Department	Division	Project Name	Funding Sources												
			2011	Gen Ops Surplus	Taxes	FER	Parks Res	Casino	GST	Road DCC	WW DCC	Asset Replacement	Gas Tax	Land Sale	Other Grants
Council		Unallocated	0		0	0									
Corporate Services		Records Management	10,000		10,000										
			10,000	0	10,000	0	0	0	0	0	0	0	0	0	0
Finance	Information Technology	Evergreen Equipment Replacement Plan	25,000		0			25,000							
	Information Technology	Tempest - Intellisearch for Calls of Service	5,017		5,017			0							
	Information Technology	Tempest - Calls of Service	18,348		18,348			0							
			48,366	0	23,365	0	0	25,000	0	0	0	0	0	0	0
City Hall		Automatic Sprinkler System								0					
Development Services		City Hall Lighting	0		0	0									
Public Works Yard	Public Works Yard	Roof replacement	10,000		10,000	0		0							
	Fleet	Fleet - Replacement of 1993 Suburban	35,307		35,307	0		0							
			45,307	0	45,307	0	0	0	0	0	0	0	0	0	0
Fire Department	Fire	Vehicle Replacement - Unit 209	40,000			15,000									25,000
	Fire	Protective Clothing Replacement	30,000			30,000									
	Fire	Pager Replacement	5,000			5,000									
			75,000	0	0	50,000	0	0	0	0	0	0	0	0	25,000
Engineering	Roads	Phillips to Charters Design													
	Roads	Phillips to Charters Segment - Connector Construction Project (includes U/G Hydro)	2,980,000		142,520			35,000	120,000	1,932,480		500,000	0	250,000	
	Roads	Waterview Right-of-Way land purchase	260,000							260,000					
	Roads	Road and Sidewalk Improvement Program	135,000		135,000										
	Roads	Sooke Road Round-about	350,000									350,000			
	Culvert	Stormwater Management/Culvert Replacement Program	50,000		0										
	Street Light	Street Light Installation Program	10,000		10,000						50,000				
	Transit	Glass Transit Shelters	10,000		10,000										
	Transit	Transit Stop - Garbage Receptacles	2,700		2,700										
	Solid Waste	Solid Waste Management Master Plan	75,000												75,000
			3,872,700	0	300,220	0	0	35,000	120,000	2,192,480	0	50,000	850,000	0	325,000
Community Development	Parks	Park Enhancement Program	50,000		50,000										
		Public Boat Launch													
		Sooke River Road Land Purchase													
		Macgregor Park accessible walkway stabilization	10,000		10,000										
			60,000	0	60,000	0	0	0	0	0	0	0	0	0	0
			4,121,373	0	448,892	50,000	0	60,000	120,000	2,192,480	0	50,000	850,000	0	350,000

District of Sooke
 2011 - 2015 Financial Plan
 2012 Capital Plan

Department	Division	Project Name	2012	Funding Sources												
				Gen Ops Surplus	Taxes	FER	Parks Res	Casino	GST	Road DCC	WW DCC	Gas Tax	Capital Asset Replacement	Land Sale	Other Grants	
Council		Unallocated	0		0	0										0
Corporate Services					0	0										0
Information Technology	Information Technology	Evergreen Equipment Replacement Plan	25,000		25,000											
Finance	Information Technology	Questica Budgeting Software	35,000						35,000							
			60,000	0	25,000	0	0	0	35,000	0	0	0				0
Development Services			0		0	0										0
Public Works Yard			0		0	0										0
Building and Bylaw	City Hall	City Hall Security System Upgrades	0		0											0
Fire Department	Fire	Protective Clothing Replacement	14,000			14,000										
	Fire	2002 Fire Rescue/Pumper Unit #202 - Exercise Lease Buyout	41,374			41,374										
	Fire	2002 Emergency Vehicle Unit #206 - Exercise Lease Buyout	42,378			42,378										
	Fire	Vehicle Replacement - Unit 204 Mack Pumper Truck	250,000			250,000										
			347,752	0	0	347,752	0	0	0	0	0	0				0
Engineering	Roads	Road and Sidewalk Improvement Program	280,000		0				50,000					230,000		
	Roads	Waterview Road right-of-way land purchase	260,000							260,000						
	Culvert	Murray Rd/Horne Rd Stormwater System Design Stormwater Management/Culvert Replacement Program	75,000									75,000				
	Culvert	Street Light Installation Program	50,000		0				50,000							
	Street Light	Transit Stop - Garbage Receptacles	20,000		20,000											
	Transit	Glass Transit Shelters	2,700		2,700											
	Transit		10,000		10,000											
			697,700	0	32,700	0	0	0	100,000	260,000	0	75,000	230,000			0
Community Development		Parks Enhancement Program	50,000		50,000											
		Galloping Goose Connection	600,000		300,000			300,000	0							
			650,000	0	350,000	0	0	300,000	0	0	0	0				0
			1,755,452	0	407,700	347,752	0	300,000	135,000	260,000	0	75,000	230,000			0

District of Sooke
2011 - 2015 Financial Plan
2013 Capital Plan

Department	Division	Project Name	Funding Sources													
			2013	Gen Ops Surplus	Taxes	FER	Parks Res	Casino	GST	Road DCC	WW DCC	Gas Tax	Capital Asset Replacement	Capital Improvement Financing	Land Sale	Other Grants
Council		Unallocated	44,000	0	44,000	0										0
Corporate Services					0	0										0
Finance	Information Technology	Computer Equipment Replacement Plan Mpowered for Blackberry Onsite Inspector	25,000		25,000	0										0
			30,000		30,000											0
			55,000		55,000	0										0
Development Services			0													0
Public Works Yard		Public Works Yard Maintenance	0		0	0				0						0
Building and Bylaw	Fleet	Fleet - Replace Nissan 4x4 Trucl	25,000		25,000											0
			25,000	0	25,000	0	0	0	0	0	0	0	0	0	0	0
Fire Department	Fire	Protective Clothing Replacemen	14,000			14,000										0
			14,000	0	0	14,000	0	0	0	0	0	0	0	0	0	0
Engineering	Roads	Waterview Street and Promenade (including U/G Hydro)	3,300,000		150,000											
	Roads	Waterview Road right-of-way land purchas	260,000					300,000	50,000	1,000,000		300,000	150,000	30,000	120,000	1,200,000
	Roads	Road and Sidewalk Improvement Prograrr	120,000		120,000					260,000						
		Stormwater Management/Culvert Replacement Program	100,000		50,000			50,000				0	0			
	Culvert	Street Light Installation Program	20,000		20,000											
	Street Light	Transit Stop - Garbage Receptacles	2,700		2,700											
	Transit	Glass Transit Shelter	10,000		10,000											
	Transit		3,812,700	0	352,700	0	0	350,000	50,000	1,260,000	0	300,000	150,000	30,000	120,000	1,200,000
Community Development		Parks Enhancement Prograrr	50,000		50,000											0
			50,000	0	50,000	0	0	0	0	0	0	0	0	0	0	0
			4,000,700	0	526,700	14,000	0	350,000	50,000	1,260,000	0	300,000	150,000	30,000	120,000	1,200,000

District of Sooke
2011 - 2016 Financial Plan
2014 Capital Plan

Department	Division	Project Name	2014	Funding Sources												
				Gen Ops Surplus	Taxes	FER	Parks Res	Casino	GST	Road DCC	WW DCC	Gas Tax	Capital Asset Replacement	Land Sale	Other Grants	
Council		Unallocated	0	0	0											0
Corporate Services			0	0	0											0
Finance	Information Technology	Evergreen Equipment Replacement Plan	25,000	25,000	0											0
Development Services			0	0	0	0										0
Public Works Yard			0	0	0				0							0
Building and Bylaw	Fleet		0	0	0	0	0	0	0	0	0	0	0	0	0	0
Fire Department	Fire	Protective Clothing Replacement	14,000		14,000											
	Fire	New Truck for Sunriver Fire Station	450,000		450,000											
	Fire	Sunriver Firehall	135,000	135,000	0											
			599,000	0	135,000	464,000	0	0	0	0	0	0	0	0	0	0
	Stormwater	Murray Rd and Home Rd Stormwater System	600,000	100,000				150,000	0			0	350,000			
	Roads	Grant Road Connector Design - Church Rd to Otter Point	150,000					50,000	50,000	0		50,000				
	Roads	Road and Sidewalk Improvement Program	500,000	250,000									250,000			
	Roads	Waterview Road right-of-way land purchase	260,000							260,000						
	Culvert	Stormwater Management/Culvert Replacement Program	100,000	100,000												
	Street Light	Street Light Installation Program	20,000	20,000												
	Transit	Transit Stop - Garbage Receptacles	2,700	2,700												
	Transit	Glass Transit Shelters	10,000	10,000												
			1,642,700	0	482,700	0	0	200,000	50,000	260,000	0	50,000	600,000	0	0	0
Community Development		Parks Enhancement Program	100,000	0								100,000				
			100,000	0	0	0	0	0	0	0	0	100,000				0
			2,368,700	0	642,700	464,000	0	200,000	50,000	260,000	0	150,000	600,000	0	0	0

District of Sooke
2011 - 2015 Financial Plan
2015 Capital Plan

Department	Division	Project Name	2015	Funding Sources													
				Gen Ops Surplus	Taxes	FER	Parks Res	Casino	GST	Road DCC	WW DCC	Gas Tax	Capital Asset Replacement	Land Sale	Other Grants		
Council		Unallocated	0		0	0											0
Corporate Services					0	0											0
Finance	Information Technology	Evergreen Equipment Replacement Plan	25,000		25,000	0											0
Development Services			0	0	0	0											0
Public Works Yard			0		0	0				0							0
Building and Bylaw	Fleet		0		0												0
			0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Fire Department	Fire	Protective Clothing Replacement	14,000			14,000											
	Fire	Pick up Truck - replace 2004 Reserve Unit #208	50,000			50,000											
			64,000	0	0	64,000	0	0	0	0	0	0	0	0	0	0	0
Engineering	Roads	Church to Otter Point - Connector Design/Construction (no U/G hydro)	1,690,000		350,000			250,000	90,000	150,000		250,000	600,000				0
	Roads	Waterview Road right-of-way land purchase	260,000							260,000							
	Roads	Road and Sidewalk Improvement Program	170,000		170,000								0				
	Culvert	Stormwater Management/Culvert Replacement Program	100,000		100,000				0								
	Street Light	Street Light Installation Program	20,000		20,000												
	Transit	Transit Stop - Garbage Receptacles	2,700		2,700												
	Transit	Glass Transit Shelters	10,000		10,000												
			2,252,700	0	652,700	0	0	250,000	90,000	410,000	0	250,000	600,000	0	0	0	0
Community Development		Parks Enhancement Program	100,000		0							100,000					
		Boardwalk Expansion - Govt Wharf to Hotel or Existing	500,000		0			0									500,000
			600,000	0	0	0	0	0	0	0	0	100,000					500,000
			2,941,700	0	677,700	64,000	0	250,000	90,000	410,000	0	350,000	600,000	0	0	0	500,000

