



District of Sooke

2011 – 2015 Financial Plan

(Draft)

(Committee of the Whole Meeting –April 4, 2011)

	A	C	J	K	L	M	N	O	P
		Page	Forecast 2010	Approved 2010	2011	2012	2013	2014	2015
1	District of Sooke								
2	Financial Plan 2011 to 2015 DRAFT								
3	General Operating Fund								
4									
5									
6									
7	Expenditures								
8	General Government services	2,3	1,736,689	1,674,244	1,981,780	1,895,697	1,942,806	2,010,305	2,020,986
9	Protective services	4,5,6,7	2,104,012	2,147,378	2,280,311	2,394,603	2,567,797	2,698,844	2,825,322
10	Engineering services	8,9	1,138,185	1,228,831	1,334,210	1,482,179	1,456,955	1,205,983	1,517,686
11	Environmental Health services	10	99,919	99,919	101,917	103,856	106,035	108,156	110,319
12	Development services	11,12	755,662	675,065	973,495	1,087,120	1,132,023	1,156,977	1,425,812
13	Recreation and cultural services	13	634,580	645,652	665,426	694,881	715,039	735,928	757,575
14	Fiscal services	14	3,395,899	4,184,911	6,395,612	3,985,334	5,949,027	5,137,334	5,409,930
15	Own expenditures		9,864,947	10,636,000	13,732,751	11,613,769	13,869,683	13,053,535	14,067,630
16	Transmission of taxes to other agencies	15	7,689,050	7,741,699	8,128,784	8,535,223	8,961,984	9,410,084	9,880,588
17									
18									
19									
20	Total Operating Expenditures		17,553,996	18,377,699	21,861,535	20,148,992	22,831,667	22,463,619	23,948,218
21									
22	Revenues								
23	Sale of services	16	18,293	13,693	119,247	14,506	14,770	15,039	15,314
24	Sale of Land	16	266,000	0	414,000	0	0	0	0
25	Licenses and permits	16	897,327	729,032	784,726	760,753	746,800	722,868	728,957
26	Cost recovery	16	54,219	5,306	10,696	10,910	11,128	11,577	11,577
27	Lease and rental	17	37,726	39,128	42,813	43,305	43,728	21,992	22,432
28	Investment income	17	44,918	67,112	50,000	50,000	50,000	50,000	50,000
29	Interest and penalties	17	136,691	128,000	119,000	112,000	106,000	106,000	106,000
30	Revenue sharing	17	246,828	300,000	250,000	260,000	260,000	260,000	260,000
31	Fire Department	17	12,200	13,061	13,322	13,589	13,861	14,138	14,421
32	Development Cost Charges	17	736,176	673,830	673,830	673,830	673,830	673,830	673,830
33	Administration	17	23,975	8,217	8,381	8,549	8,720	8,894	9,072
34	Unconditional transfers	17	139,580	464,877	474,175	483,658	493,331	503,198	513,262
35	Conditional transfers	18	681,368	1,589,848	664,743	314,778	1,514,813	314,849	814,886
36	Transfers from own reserves/allowances	18	439,002	760,239	3,746,980	1,859,386	2,174,000	1,784,000	1,404,000
37	Other taxes	18	181,566	171,927	152,234	185,265	188,357	191,511	195,341
38	Own revenues		3,915,809	4,964,270	7,554,147	4,790,528	6,299,337	4,677,670	4,819,092
39	Tax collection for other agencies	19	7,689,050	7,741,699	8,128,784	8,535,223	8,961,984	9,410,084	9,880,588
40									
41									
42	Total before own property taxes		11,604,859	12,705,969	15,682,931	13,325,751	15,261,321	14,087,753	14,699,680
43	Own general municipal property taxes	10-11110-000-1	5,652,312	5,671,730	6,178,604	6,823,241	7,570,346	8,375,865	9,248,538
44									
45									
46									
47	Total Operating Revenues		17,553,996	18,377,699	21,861,535	20,148,992	22,831,667	22,463,619	23,948,218
48	Change in Fund Balance - Surplus/(Deficit)		0	0	0	0	0	0	0
49									
50									
51	Opening Fund Balance		2,666,037	2,087,963	2,569,946	2,469,946	2,469,946	2,469,946	2,469,946
52	Transfer (to) from Own Reserves		-96,091	-60,784	-100,000	0	0	0	0
53	Transfer (to) from Capital Fund		0	280,000	0	0	0	0	0
54	Ending Fund Balance		2,569,946	2,307,179	2,469,946	2,469,946	2,469,946	2,469,946	2,469,946
55	New FTEs		1.84	3.09	1.98	2.34	1.00	0.50	4.00
56									
57									
58									
59	Property Tax Increase		455,266	455,266	506,874	644,637	747,105	805,519	872,672
60	4.03% Growth 2010, and 4% after		-210,191	-210,191	-283,587	-308,930	-341,162	-378,517	-416,793
61	Net Tax Increase		245,075	245,075	223,287	335,707	405,943	427,002	453,879
62									
63	% Increase in Municipal Mill Rate		4.70%	3.94%	5.43%	5.95%	5.64%	5.42%	
64	1% tax increase equates		56,717	61,786	68,232	75,703	83,759	92,485	
65	Average Residential Tax increase on DOS municipal portion		\$46	\$38	\$53	\$58	\$55	\$53	
66	Dollars translated to percentage		1.74%	-4.18%	-0.34%	1.74%	1.53%	1.53%	0.42%
67	% of Increase Related to Capital Transfer								

A	B	C	D	K	L	M	N	O	P	Q
District of Sooke Financial Plan 2011 to 2015 Draft General Operating Fund				Forecast 2010	Approved 2010	2011	2012	2013	2014	2015
		Account								
8	Policing									
9	Contract with RCMP	10-22120-680-2		1,325,233	1,346,937	1,373,876	1,401,353	1,499,380	1,599,368	1,701,355
10	Regional Crime Unit	10-22120-690-2		38,846	36,848	37,584	38,336	39,103	39,885	40,683
11	Integrated Mobile Crisis Response Team	10-22121-680-2		3,919	4,871	3,997	4,077	4,158	4,242	4,326
12	RCMP - Mobile Youth Services	10-22124-680-2		2,276	0	0	0	0	0	0
13	RCMP Victim Services	10-22125-690-2		8,160	8,160	8,323	8,490	8,659	8,833	9,009
16	ICARS			0	0	0	0	0	0	0
17	Integrated Domestic Violence Unit			5,000	0	8,642	8,642	8,642	8,642	8,642
18	Mobile Youth Services Team			2,276	0	2,276	2,276	2,276	2,276	2,276
19	CR Action Team			1,232	0	1,232	1,232	1,232	1,232	1,232
20	Source Information			0	0	2,000	2,000	2,000	2,000	2,000
21	Community Policing	10-22130-240-2		0	0	0	0	0	0	0
22				1,386,942	1,396,816	1,437,930	1,466,406	1,565,451	1,666,477	1,769,524
24	RCMP Members			11	11	11	11	11.5	12	12
26	Bylaw Enforcement									
27	Salaries	10-22210-120-2		0	0	0	0	0	0	0
28	Benefits	10-22210-129-2		0	0	0	0	0	0	0
29	Office supplies	10-22210-210-2		0	0	0	0	0	0	0
30	Vehicle gas and oil	10-22210-250-2		0	0	0	0	0	0	0
31	Communications	10-22210-450-2		0	0	0	0	0	0	0
32	Travel/conferences/memberships/education	10-22210-540-2		0	0	0	0	0	0	0
33	Contract Services			0	0	0	0	0	0	0
34	Legal fees	10-22210-810-2		0	0	0	0	0	0	0
35				0	0	0	0	0	0	0
36				0.00	0.00	0.00	0.00	0.00	0.00	0.00
37										
38	New FTE									
39										
40										
41	Emergency Program									
42	Salaries	10-22510-120-2		0	0	0	0	0	0	0
43	Benefits	10-22510-129-2		0	0	0	0	0	0	0
44	Honorarium for Volunteers	10-22510-111-2		2,331	6,000	0	0	0	0	0
45	Office supplies	10-22510-210-2		1,980	1,530	1,561	1,592	1,624	1,656	1,689
46	EOC radio operations	10-22510-420-2		2,378	1,530	1,561	1,592	1,624	1,656	1,689
47	Communications	10-22510-450-2		798	1,122	1,144	1,167	1,191	1,214	1,239
48	Travel/conferences/memberships/education	10-22510-540-2		534	4,080	8,000	8,160	8,323	8,490	8,659
49	ESS - Training	10-22530-540-2		6,709	5,000	8,000	10,000	10,000	10,000	10,001
50	Emergency planning - outside services	10-22510-690-2		6,402	2,040	2,081	2,122	2,165	2,208	2,252
58				21,132	21,302	22,346	24,633	24,926	25,225	25,530
59										
60	New FTE			0.00	0.00	0.00	0.00	0.00	0.00	0.00
61										
62										

	A	B	C	D	K	L	M	N	O	P	Q
						2010	2011	2012	2013	2014	2015
63											
64	Inspection Services			10-22920-120-2							
65	Salaries			10-22920-129-2							
66	Benefits			10-22920-230-2							
67	Specialty office supplies			10-22920-250-2		0	0	0	0	0	0
68	Vehicle gas and oil			10-22920-510-2		0	0	0	0	0	0
69	Travel - monthly operations			10-22920-540-2		0	0	0	0	0	0
70	Travel/conferences/memberships/education			10-22920-570-2		0	0	0	0	0	0
71	Vehicle insurance										
72						0	0	0	0	0	0
73											
74											
75	New FTE				-0.25	0.00	0.00	0.00	0.00	0.00	0.00
76											
77	Fire Department										
78	Administration										
79	Salaries			10-22410-120-2	318,784	307,840	397,822	463,168	528,581	548,499	568,004
80	Benefits			10-22410-129-2	71,919	61,952	80,902	91,245	97,754	99,523	101,010
81	Operating supplies			10-22410-210-2	1,924	4,080	4,162	4,245	4,330	4,416	4,505
82	Office supplies			10-22410-230-2	1,452	3,417	3,485	3,555	3,626	3,699	3,773
83	Office equipment leases			10-22410-310-2	2,192	3,366	2,640	2,693	2,747	2,802	2,858
86	High School Cadet Program			10-22410-520-2	0	3,000	0	3,000	0	3,000	0
87	Conferences and education			10-22410-540-2	5,124	7,750	10,000	10,200	10,404	10,612	10,824
94	Hospitality - operating supplies			10-22415-210-2	4,549	2,550	2,601	2,653	2,706	2,760	2,815
95	Insurance premiums			10-22417-570-2	20,307	21,420	21,000	21,420	21,848	22,285	22,731
96	Annual dinner			10-22419-690-2	8,190	9,500	9,500	9,500	9,500	9,500	9,500
98	Fire Master Plan				0	0	0	0	0	0	0
99					434,440	424,874	532,111	611,679	681,496	707,096	726,020
100											
101	New FTE				1.42	1.42	1.18	0.84	0.00	0.50	0.50
102	Remaining 2010 hiring FTE						0.83				
103	New 2011 FTE						0.35				
104											
105	Firefighters										
106	Duty officer remuneration			10-22424-120-2	12,963	14,300	14,300	14,300	14,300	14,300	14,300
107	First response duty remuneration			10-22423-120-2	11,825	14,300	14,300	14,300	14,300	14,300	14,300
108	Relief worker wages/remuneration			10-22420-120-2	3,777	6,898	15,000	15,300	15,606	15,918	16,236
109	Relief Workers Benefits			10-22424-129-2	102	624	637	649	662	676	689
110	Casual labour			10-22422-120-2	1,991	3,672	0	0	0	0	0
111	Allowance - contract payment			10-22420-680-2	30,000	30,600	30,600	30,600	30,600	30,600	30,600
112	WCB Benefits			10-22421-129-2	383	408	416	424	433	442	450
113	Uniforms and operating supplies			10-22422-210-2	5,625	6,500	6,630	6,763	6,898	7,036	7,177
114					66,665	77,302	81,883	82,337	82,799	83,271	83,753
115											
116											

A	B	C	D	K	L	M	N	O	P	Q
					2010	2011	2012	2013	2014	2015
117										
118										
119										
120		Telecommunications								
121		CREST	10-22430-680-2	40,191	40,188	40,992	41,812	42,648	43,501	44,371
122		Telephone and Data services	10-22431-450-2	5,284	5,722	5,837	5,953	6,072	6,194	6,318
123		Repairs/maintenance/replacement	10-22431-660-2	4,212	5,610	5,722	5,837	5,953	6,072	6,194
124				49,688	51,520	52,551	53,602	54,674	55,767	56,882
125										
126		Community Education								
127		Operating supplies	10-22441-210-2	1,265	3,300	3,366	3,433	3,502	3,572	3,643
128										
129		Inspections								
130		Operating supplies	10-22443-210-2	2,694	2,000	2,040	2,081	2,122	2,165	2,208
131										
132		Training								
133		Operating supplies	10-22460-210-2	1,274	2,601	2,653	2,706	2,760	2,815	2,872
134		Conferences and education	10-22460-540-2	6,252	2,550	29,251	29,836	30,433	31,041	31,662
137		Audio visual repair and replacement	10-22460-660-2	0	1,020	1,040	1,061	1,082	1,104	1,126
138		Training materials	10-22460-690-2	11,502	11,730	0	0	0	0	0
139		Hazmat equipment and training	10-22461-540-2	10,508	4,590	0	0	0	0	0
140										
141		Firefighter Training Budget		29,536	22,491	32,944	33,603	34,275	34,961	35,660
142										
143		Vehicle maintenance								
144		Wages	10-22481-120-2	3,646	7,650	10,000	10,200	10,404	10,612	10,824
145		Benefits	10-22481-129-2	257	510	520	531	541	552	563
146		Mechanical Labour	10-22481-130-2	0	0	0	0	0	0	0
147		Operating supplies	10-22481-210-2	0	0	0	0	0	0	0
148		Fuel	10-22481-250-2	17,862	16,830	17,167	17,510	17,860	18,217	18,582
149		Repairs and replacement	10-22481-660-2	7,142	6,630	6,763	6,898	7,036	7,177	7,320
150		Other outside services	10-22481-690-2	8,863	7,580	7,732	7,886	8,044	8,205	8,369
151				37,771	39,200	42,181	43,025	43,885	44,763	45,658
152		Equipment maintenance								
153		Operation and Maintenance	10-22482-210-2	18,139	18,800	29,676	30,270	30,875	31,492	32,122
154		Repairs and replacement	10-22482-660-2	7,844	6,120	0	0	0	0	0
155		SCBA maintenance	10-22482-650-2	2,389	4,162	0	0	0	0	0
156		Other outside services	10-22482-690-2	719	2,601	2,653	2,706	2,760	2,815	2,872
157				29,092	31,683	32,329	32,976	33,635	34,308	34,994
158										
159										

	A	B	C	D	K	L	M	N	O	P	Q
					Forecast	Approved	2011	2012	2013	2014	2015
					2010	2010					
160											
161											
162											
163											
164	Other										
165	Turnout gear operating supplies				6,260	5,100	2,000	2,040	2,081	2,122	2,165
166	Medical supplies				8,458	7,803	7,959	8,118	8,281	8,446	8,615
167	Otter Point training centre				0	0	0	0	0	0	0
168	East Sooke Fire Contract				30,070	30,070	30,670	30,670	30,670	30,670	30,670
169					44,788	42,973	40,629	40,828	41,031	41,239	41,450
170											
171	Total Fire Department				695,938	695,343	820,034	903,563	977,420	1,007,142	1,030,269
172											
173	Total Protective Services				2,104,012	2,113,461	2,280,311	2,394,603	2,567,797	2,698,844	2,825,322
174											

A	B	C	D	K	L	M	N	O	P	Q
			Account	Forecast 2010	Approved 2010	2011	2012	2013	2014	2015
61	Engineering Services									
62										
63	Contract Services									
64	LWMP Stage II and III Stormwater		10-23221-850-2	23,551	22,796	0	0	0	0	0
65	LWMP Stage III Sanitary		10-23222-850-2	7,401	4,927	0	0	0	0	0
66	Rainwater (Stormwater) Source Control		10-23224-850-2	0	7,500	0	15,300	15,606	15,918	16,236
68	Road Maintenance contract		10-23230-650-2	181,516	183,000	186,660	190,393	194,201	198,085	202,047
69	Line Painting		10-23231-650-2	19,690	16,300	23,000	23,460	23,929	24,408	24,896
71	Transportation Master Plan		10-23231-690-2	1,580	0	0	75,000	0	0	0
72	Boulevard landscape maintenance		10-23232-650-2	5,271	5,171	0	0	0	0	0
73	Rainwater Management Plan Study		10-23234-650-2	74,898	85,784	60,000	70,000	70,000	70,000	70,000
74	Drainage and Stormwater		10-23234-690-2	13,001	10,404	20,000	20,400	20,808	21,224	21,649
75	Nott's Brook Hydrometric Maintenance		10-23236-690-2	4,063	4,000	5,000	5,100	5,202	5,306	5,412
76	Contract services			0	0	0	0	0	0	0
77	Public Works Yard Maintenance		10-23271-650-2	0	0	0	0	0	0	0
78	Plans									
79	Plans - Various			0	35,000	0	0	0	0	0
80	DCC Bylaw - Sanitary/Storm and Roads		10-23281-690-2	0	0	35,000	0	10,000	0	0
81	DCC Bylaw - Parks and Trails		10-23281-690-2	0	0	0	0	0	0	0
82	Subdivision and Development Standards Bylaw		10-23291-690-2	0	5,000	5,000	0	0	0	0
83										
84										
85										
86				330,971	379,882	334,660	399,653	339,746	334,941	340,241
87										
88										
89	Street lighting and Traffic control									
90	Street lighting electricity		10-23251-420-2	40,773	47,000	47,940	48,899	49,877	50,874	51,892
91	Ornamental lighting electricity		10-23252-420-2	7,433	9,500	9,690	9,884	10,081	10,283	10,489
92	Ornamental lighting contracted maintenance		10-23252-650-2	2,548	6,000	8,500	11,000	13,500	16,000	18,500
93	Street Sign Replacement Program		10-23261-650-2	7,009	7,000	7,140	7,283	7,428	7,577	7,729
94	Traffic lights electricity		10-23264-420-2	3,042	3,500	3,570	3,641	3,714	3,789	3,864
95	Crossing guards		10-23269-680-2	7,900	14,850	14,850	15,147	15,450	15,759	16,074
96										
97				68,705	87,850	91,690	95,854	100,051	104,282	108,548
98	Public Transit									
99	Bus shelters Maintenance		10-23590-660-2	6,075	7,000	7,140	7,283	7,428	7,577	7,729
100										
101										
102	Total Engineering Services			1,138,185	1,229,363	1,334,210	1,482,179	1,456,955	1,205,993	1,517,686
103										

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1	District of Sooke									
2	Financial Plan 2011 to 2015 Draft									
3	General Operating Fund									
5	Environmental Health Services									
6			Account	Forecast 2010	Approved 2010	2011	2012	2013	2014	2015
7										
8										
9	Contracts									
10	Animal control		10-24100-680-2	61,137	61,137	62,360	63,607	64,879	66,177	67,500
11	Storm water quality control		10-23233-680-2	38,782	38,782	39,558	40,349	41,156	41,979	42,818
12				99,919	99,919	101,917	103,956	106,035	108,156	110,319
13										

A	B	C	J	K	L	M	N	O	P
		Account	Forecast 2010	Approved 2010	2011	2012	2013	2014	2015
District of Sooke Financial Plan 2011 to 2015 Draft General Operating Fund									
8	Planning								
9	Salaries	10-26200-120-2	275,463	273,947	275,232	295,022	301,233	307,630	568,004
10	Benefits	10-26200-129-2	54,026	55,321	50,369	60,673	97,754	99,523	101,010
11	Specialty office supplies	10-26200-230-2	5,272	5,100	5,202	5,306	5,412	5,520	5,631
12	Travel - monthly operations	10-26200-510-2	0	357	1,000	1,020	1,040	1,061	1,082
13	Travel/conferences/memberships/education	10-26200-540-2	8,792	8,000	10,230	10,435	10,643	10,856	11,073
18	Advertising and other	10-26200-610-2	32,445	6,120	16,120	10,000	10,200	10,404	10,612
19	Special Projects	10-26200-690-2	41	5,202	5,306	5,412	5,520	5,631	5,743
20									
21			376,038	354,047	363,459	387,868	431,803	440,626	703,156
22	New FTE		-0.25	0.00	0.50	0.00	1.00	0.00	1.00
23									
Geographic Services									
24	Salaries	10-26220-120-2	133,996	134,536	138,413	142,566	146,843	151,248	155,785
25	Benefits	10-26220-129-2	28,419	27,864	29,712	30,030	30,452	30,882	31,327
26	Specialty Office Supplies	10-26220-230-2	818	2,700	2,754	2,809	2,865	2,923	2,981
27	Travel/conferences/memberships/education	10-26220-540-2	4,636	7,000	6,500	6,630	6,763	6,898	7,036
28	Consulting	10-26220-690-2	17,522	10,000	10,200	10,404	10,612	10,824	11,041
32									
33									
34			185,391	182,100	187,579	192,439	197,534	202,774	208,170
35	New FTE		0.25						
36									
37									
Other outside services									
38	Board of Variance	10-26202-690-2	0	1,592	200	204	208	212	216
40	OCP update	10-26203-690-2	0	0	0	0	0	0	0
43	Signage Review	10-26205-690-2	932	520	0	0	0	0	0
44	Zoning Bylaw Review	10-26206-690-2	35,000	35,000	20,000	0	0	0	0
45	Downtown Revitalization Plan	10-26207-690-2	0	0	0	0	0	0	0
46	Parks and Trails Planning and Design	10-26207-690-2	0	0	0	20,000	0	0	0
47	Wildland Interface Management Plan	10-26208-690-2	0	5,000	0	0	0	0	0
48	Affordable Housing Strategy	10-26208-890-2	0	8,000	5,000	0	0	0	0
49	Industrial Land Strategy		0	0	0	15,000	0	0	0
50	Parks Signage Strategy		0	0	5,000	0	0	0	0
51	Agricultural Plan		0	0	7,500	0	0	0	0
52	Heritage Plan		0	0	0	0	20,000	0	0
53	Town Centre Parking Plan		0	0	20,000	0	0	0	0
56	Plans - various		0	0	0	20,000	30,000	60,000	60,000
57									
58									
59			35,932	50,112	57,700	55,204	50,208	60,212	60,216
60									

A	B	C	J	K	L	M	N	O	P
		Account	Forecast 2010	Approved 2010	2011	2012	2013	2014	2015
61									
62									
63									
64	Economic Development	10-26510-230-2	946	1,561	1,592	1,624	1,656	1,689	1,723
65	Specialty supplies	10-26510-290-2	68,878	0	0	0	0	0	0
66	ED - Special Projects	10-26595-690-2	5,897	5,897	6,015	6,135	6,258	6,383	6,511
67	Park Watch Program	10-26920-690-2	0	0	0	0	0	0	0
68	Initiatives - brochures, etc.	10-26920-690-2	28,150	28,150	28,150	28,150	28,150	28,150	28,150
69	EDC/Chamber contract	10-26910-690-2	36,430	35,000	35,000	35,700	36,414	37,142	37,885
70	EDC work plan	10-26920-690-2	0	0	0	0	0	0	0
71	EDI - outside services	10-26930-000-2	0	0	5,000	0	0	0	0
72	Community Radio	10-26990-680-2	18,000	18,000	19,000	20,000	20,000	20,000	20,000
73	Visitor Information Centre	10-26991-680-2	0	0	0	0	0	0	0
74	Sooke Region Museum - Operating	10-26992-680-2	0	0	0	0	0	0	0
75	Sooke Region Museum - Endowment		0	0	225,000	300,000	300,000	300,000	300,000
76	Conference Centre Bookings		0	0	10,000	10,000	10,000	10,000	10,000
77	Conference Hosting		0	0	35,000	50,000	50,000	50,000	50,000
78	Community Sports Event		0	0	0	0	0	0	0
79									
80									
81			158,301	88,608	364,757	451,609	452,478	453,365	454,269
82			755,662	674,866	973,495	1,087,120	1,132,023	1,156,977	1,425,812
83	Total Development Services		0	0	0	0	0	0	0
84	FTR		0	0	0	0	0	0	0
85									
86									

A	B	C	J	K	L	M	N	O	P
1	District of Sooke								
2	Financial Plan 2011 to 2015 Draft								
3	General Operating Fund								
4			1.02						
5									
6	Recreation and Cultural Services	Account	Forecast 2010	Approved 2010	2011	2012	2013	2014	2015
7									
8	Community Green Spaces								
9	Sooke Parks - maintenance	10-27110-680-2	110,989	105,448	162,557	165,808	169,124	172,506	175,956
10	Out of Scope Parks Projects	10-27115-680-2	45,997	45,000	0	0	0	0	0
11	Hazardous Tree Maintenance	10-27111-680-2	12,731	10,000	10,200	10,404	10,612	10,824	11,041
12	Parks and Trail Maintenance	10-27112-680-2	3,017	10,000	0	0	0	0	0
13	Community Clean Up	10-27113-680-2	1,602	5,000	5,000	5,000	5,000	5,000	5,001
14	Seasonal Adornment		892	3,000	3,060	3,121	3,184	3,247	3,312
18									
19			175,229	178,448	180,817	184,333	187,920	191,578	195,310
20									
21									
22	Community Services								
23	Library services	10-27250-680-2	369,144	369,144	392,828	408,541	424,883	441,878	459,553
24	Sooke Community Association contract	10-27500-680-2	28,000	28,000	28,000	28,000	28,000	28,000	28,000
25	Sooke Canada Day Society	10-27510-680-2	1,000	1,000	1,020	1,040	1,061	1,082	1,104
27	Communities in Bloom	10-27512-680-2	16,245	22,500	15,000	20,000	20,000	20,000	20,000
28	Community Health Initiative	10-27513-680-2	5,000	5,000	5,000	5,000	5,000	5,000	5,000
29	CIPI Society - Need Crisis and Information Line	10-27520-680-2	3,060	3,060	3,121	3,184	3,247	3,312	3,378
30	Sooke Residents in Need - Crisis Centre	10-27530-680-2	6,000	6,000	6,120	6,242	6,367	6,495	6,624
34	Sooke Region Tourism Association	10-27545-680-2	20,000	20,000	20,000	20,000	20,000	20,000	20,000
35	Sooke Arts Council	10-27550-680-2	2,500	2,500	2,500	2,500	2,500	2,500	2,500
36	Sooke Beautification Project - SPA	10-27560-680-2	2,402	4,000	0	0	0	0	0
38	Sooke Safe Halloween	10-27581-680-2	1,000	1,000	1,020	1,040	1,061	1,082	1,104
39	Sooke Youth Council	10-27582-680-2	5,000	5,000	10,000	15,000	15,000	15,000	15,000
40									
41			459,351	467,204	484,609	510,548	527,120	544,350	562,264
42									
43			634,580	645,652	665,426	694,881	715,039	735,928	757,575
44									
	Total Recreation and Cultural Services								

	A	B	J	K	L	M	N	O	P
1		District of Sooke							
2		Financial Plan 2011 to 2015 Draft							
3		General Operating Fund							
5			Forecast	Approved					
6		Transmission of Taxes	<u>2010</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>
7									
8									
9		School District	4,360,354	4,400,000	4,620,000	4,851,000	5,093,550	5,348,228	5,615,639
10		Regional Hospital District	603,626	605,909	636,204	668,015	701,415	736,486	773,310
11		Capital Regional District	2,182,392	2,190,510	2,300,036	2,415,037	2,535,789	2,662,579	2,795,708
12		BC Assessment Authority	141,656	142,692	149,827	157,318	165,184	173,443	182,115
13		Municipal Finance Authority	412	413	434	455	478	502	527
14		BC Transit	400,610	402,175	422,284	443,398	465,568	488,846	513,289
15									
16									
17			7,689,050	7,741,699	8,128,784	8,535,223	8,961,984	9,410,084	9,880,588
18									
19		Tax Levy							
20									
21		School District	4,360,354	4,400,000	4,620,000	4,851,000	5,093,550	5,348,228	5,615,639
22		Regional Hospital District	603,626	605,909	636,204	668,015	701,415	736,486	773,310
23		Capital Regional District	2,182,392	2,190,510	2,300,036	2,415,037	2,535,789	2,662,579	2,795,708
24		BC Assessment Authority	141,656	142,692	149,827	157,318	165,184	173,443	182,115
25		Municipal Finance Authority	412	413	434	455	478	502	527
26		BC Transit	400,610	402,175	422,284	443,398	465,568	488,846	513,289
27									
28			7,689,050	7,741,699	8,128,784	8,535,223	8,961,984	9,410,084	9,880,588
29									

A	B	D	K	L	M	N	O	P	Q	
			Forecast							
			2010	2010	2011	2012	2013	2014	2015	
55										
56										
57										
58										
59	Lease and Rental									
60	Lease - Kaltasin	10-15310-000-1	15,543	17,270	20,724	21,138	21,561	21,992	22,432	
61	Lease - City Hall	10-15320-000-1	21,858	21,858	22,089	22,166	22,166	0	0	
62	Room rentals	10-15330-000-1	325	0	0	0	0	0	0	
63			37,726	39,128	42,813	43,305	43,728	21,992	22,432	
64										
65	Investment income	10-15510-000-1	44,918	67,112	50,000	50,000	50,000	50,000	50,000	
66	Interest									
67										
68	Tax interest and penalties	10-15610-000-1	22,712	28,000	24,000	22,000	21,000	21,000	21,000	
69	Interest									
70	Penalties	10-15620-000-1	113,980	100,000	95,000	90,000	85,000	85,000	85,000	
71	Tax Sale Admin Fee	10-15640-000-1	0							
72			136,691	128,000	119,000	112,000	106,000	106,000	106,000	
73										
74	Revenue sharing	10-15710-000-1	246,828	300,000	250,000	260,000	260,000	260,000	260,000	
75	Casino revenue									
76										
77										
78	Fire Department	10-15740-000-1	12,200	12,000	12,240	12,485	12,734	12,989	13,249	
79	First Nations									
80	Oil tank inspections	10-15760-000-1	0	1,061	1,082	1,104	1,126	1,149	1,172	
81	Hydrant painting	10-15790-000-1	0	0	0	0	0	0	0	
82			12,200	13,061	13,322	13,589	13,861	14,138	14,421	
83										
84	Development Cost Charges	10-15810-000-1	442,778	438,770	438,770	438,770	438,770	438,770	438,770	
85	DCC - Roads									
86	DCC - Wastewater	10-15820-000-1	293,398	235,060	235,060	235,060	235,060	235,060	235,060	
87										
88										
89										
90	Administration	10-15910-000-1	15,470	0	0	0	0	0	0	
91	Deposits in lieu of parkland	10-15920-000-1	0	0	0	0	0	0	0	
92	Ed Macgregor Park Donation	10-15950-000-1	6,389	6,117	6,239	6,364	6,491	6,621	6,754	
93	School tax administration fee									
94	Disposal of Assets	10-15990-000-1	0	0	0	0	0	0	0	
95	School District DCC fee	10-15960-000-1	2,116	2,100	2,142	2,185	2,229	2,273	2,319	
96			23,975	8,217	8,381	8,549	8,720	8,894	9,072	
97										
98	Unconditional Transfers	10-16210-000-1	105,709	376,451	383,980	391,660	399,493	407,483	415,632	
99	Small Community Protection grant									
100	Traffic Fine revenue sharing	10-16211-000-1	33,192	88,426	90,195	91,998	93,838	95,715	97,629	
101	Provincial Climate Action Rebate Incentive	10-16212-000-1	679	0	0	0	0	0	0	
102			139,580	464,877	474,175	483,658	493,331	503,198	513,262	
103										

	A	B	D	K	L	M	N	O	P	Q
104	Sale of Land									
105	Sale of land - parks		10-14998-000-1	146,000	0	414,000	0	0	0	0
106										
107										
108										
109										
110	Conditional Transfers									
111	Street lighting cost sharing		10-17560-000-1	1,732	1,700	1,734	1,769	1,804	1,840	1,877
112	LWMP Stage 1		10-17573-000-1	0	0	0	0	0	0	0
113	LWMP Stage 2		10-17574-000-1	0	0	0	0	0	0	0
114	LWMP Grant - Stage 3		10-17575-000-1	0	0	0	0	0	0	0
115	JEPP grants		10-17610-000-1	0	0	0	0	0	0	0
116	West Nile assistance		10-17611-000-1	0	0	0	0	0	0	0
117	Emergency Planning grant		10-17612-000-1	0	0	0	0	0	0	0
118	Tsunami Preparedness grant		10-17613-000-1	0	0	0	0	0	0	0
119	West Nile (UBCM) grant		10-17614-000-1	0	0	0	0	0	0	0
120	Gas Tax Community Works grant		10-17615-000-1	312,917	313,009	313,009	313,009	313,009	313,009	313,009
121	Community to Community grant		10-17616-000-1	0	0	0	0	0	0	0
122	Community Response - Crystal Meth grant		10-17617-000-1	0	0	0	0	0	0	0
136	Capital Grants/Revenue			331,580	1,240,000	350,000	0	1,200,000	0	500,000
137										
138				681,368	1,589,848	664,743	314,778	1,514,813	314,849	814,886
139										
140										
141										
142										
143	Transfers from own reserves and allowances									
144	From unappropriated surplus		10-19110-000-1	96,091	60,784	100,000	0	0	0	0
145	From Parks Reserve		10-19130-000-1	163,366	365,000	225,000	376,634	0	0	0
146	From SPA Reserve		10-19160-000-1	4,000	4,000	7,000	0	0	0	0
147	From Affordable Housing Reserve		10-19170-000-1	0	0	0	0	0	0	0
148	From Community Works Reserve Fund (Gas Tax)		10-19180-000-1	14,831	16,460	850,000	150,000	300,000	150,000	350,000
152	From Capital Works Reserve Fund (GST)		10-19210-000-1	16,995	16,995	127,500	135,000	50,000	50,000	90,000
159	From Fire Capital Reserve Fund		10-19140-000-1	76,557	62,000	50,000	347,752	14,000	464,000	64,000
167	From Casino Reserve Fund		10-19150-000-1	50,000	50,000	110,000	350,000	400,000	250,000	300,000
175	From DCC Road Reserve		10-19190-000-1	9,683	185,000	2,227,480	270,000	1,260,000	270,000	0
181	From Capital Improvement Financing Reserve		10-19200-000-1	0	0	0	0	0	0	0
182	From Emergency Snow Removal Reserve		10-19220-000-1	7,479	0	0	0	120,000	0	0
183	From Land Sale Reserve			0	0	0	0	0	0	0
184	From Wastewater DCC		10-19230-000-1	0	20,000	50,000	230,000	150,000	600,000	600,000
185	From Capital Asset Replacement Reserve			0	0	0	0	0	0	0
186	From Community Amenity Reserve			0	0	0	0	0	0	0
187										
188				439,002	760,239	3,746,980	1,859,386	2,174,000	1,784,000	1,404,000
189										
190										
191	Other taxes									
192	Utility tax 1%		10-11120-000-1	108,887	108,887	117,934	120,293	122,699	125,153	127,656
193	Grants in lieu of taxes		10-12000-000-1	34,862	32,970	33,630	34,302	34,989	35,688	36,402
194	East Sookke Fire Protection - Local Service Tax		10-11130-000-1	37,816	30,070	30,670	30,670	30,670	30,670	31,283
196				181,566	171,927	182,234	185,265	188,357	191,511	195,341
197										
198				3,915,809	4,994,270	7,554,147	4,790,528	6,299,337	4,677,670	4,819,092

	A	B	H	I	J	K	L	M	N
69	Wastewater DCC Reserve	246	644,471	921,643	1,156,703	1,391,763	1,626,823	1,861,883	2,096,943
70	Opening Balance		274,736	235,060	235,060	235,060	235,060	235,060	235,060
71	Transfer In		0	0	0	0	0	0	0
72	Transfer Out		-20,000	0	0	0	0	0	0
73	Interest		2,436	0	0	0	0	0	0
74	Closing Balance		921,643	1,156,703	1,391,763	1,626,823	1,861,883	2,096,943	
75									
76	Community Works Reserve (Gas Tax)	248	500,771	500,771	797,320	260,329	423,338	436,347	599,356
77	Opening Balance		313,009	313,009	313,009	313,009	313,009	313,009	313,009
78	Transfer In		0	0	0	0	0	0	0
79	Transfer Out		-16,460	-16,460	-850,000	-150,000	-300,000	-150,000	-350,000
80	Interest		675	0	0	0	0	0	0
81	Closing Balance		797,995	797,320	260,329	423,338	436,347	599,356	562,365
82									
83	Community Amenities Reserve	449	0	0	0	0	0	0	0
84	Opening Balance		0	0	0	0	0	0	0
85	Transfer In		0	0	0	0	0	0	0
86	Transfer Out		0	0	0	0	0	0	0
87	Interest		0	0	0	0	0	0	0
88	Closing Balance		0	0	0	0	0	0	0
89									
90	Land Sale Reserve	475	0	0	0	0	0	0	0
91	Opening Balance		0	0	0	0	0	0	0
92	Transfer In		120,000	0	0	0	0	0	0
93	Transfer Out		0	0	0	0	-120,000	0	0
94	Interest		0	0	0	0	0	0	0
95	Closing Balance		120,000	0	0	0	0	0	0
96									
97	Capital Asset Replacement Reserve		0	0	0	0	0	0	0
98	Opening Balance		0	0	0	0	0	0	0
99	Transfer In		0	0	0	0	0	0	0
100	Transfer Out		0	0	0	0	0	0	0
101	Interest		0	0	0	0	0	0	0
102	Closing Balance		0	0	0	0	0	0	0
103									
104	Total		5,342,359	4,548,820	3,530,543	4,358,965	3,749,304	4,307,143	5,794,982
105	Opening Balance		3,838,836	3,796,618	5,403,854	3,692,713	4,541,135	4,011,474	4,819,313
106	Transfers to/from Reserves		1,503,395	694,372	-1,811,141	828,422	-609,661	557,839	987,839
107	Closing Balance		5,342,231	4,490,990	3,592,713	4,521,135	3,931,474	4,569,313	5,807,152

A		B		C		D		E		F		G		H		I		J		K		L		M		N		O		P		Q																			
District of Sooke 2011 - 2015 Financial Plan Draft 2011 Capital Plan		District of Sooke 2011 - 2015 Financial Plan Draft 2011 Capital Plan		District of Sooke 2011 - 2015 Financial Plan Draft 2011 Capital Plan		District of Sooke 2011 - 2015 Financial Plan Draft 2011 Capital Plan		District of Sooke 2011 - 2015 Financial Plan Draft 2011 Capital Plan		District of Sooke 2011 - 2015 Financial Plan Draft 2011 Capital Plan		District of Sooke 2011 - 2015 Financial Plan Draft 2011 Capital Plan		District of Sooke 2011 - 2015 Financial Plan Draft 2011 Capital Plan		District of Sooke 2011 - 2015 Financial Plan Draft 2011 Capital Plan		District of Sooke 2011 - 2015 Financial Plan Draft 2011 Capital Plan		District of Sooke 2011 - 2015 Financial Plan Draft 2011 Capital Plan		District of Sooke 2011 - 2015 Financial Plan Draft 2011 Capital Plan		District of Sooke 2011 - 2015 Financial Plan Draft 2011 Capital Plan		District of Sooke 2011 - 2015 Financial Plan Draft 2011 Capital Plan		District of Sooke 2011 - 2015 Financial Plan Draft 2011 Capital Plan		District of Sooke 2011 - 2015 Financial Plan Draft 2011 Capital Plan																					
1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52
Department	Division	Project Name	Prior Years Carryover To be transferred from appropriated surplus	Gen Ops Surplus	Taxes	FER	Parks Res	Casino	GST	Road DCC	WW DCC	Asset Replacement	Gas Tax	Land Sale	Other Grants																																				
	Council	Unallocated	0	0	0	0	0	0	0	0	0	0	0	0	0																																				
	Corporate Services	Records Management	0	10,000	10,000	0	0	0	0	0	0	0	0	0	0																																				
	Finance	Information Technology	0	25,000	0	0	0	25,000	0	0	0	0	0	0	0																																				
		Information Technology	0	5,017	5,017	0	0	0	0	0	0	0	0	0	0																																				
		Information Technology	0	18,348	18,348	0	0	0	0	0	0	0	0	0	0																																				
		Information Technology	0	48,366	23,365	0	0	25,000	0	0	0	0	0	0	0																																				
	City Hall	Automatic Sprinkler System	30,000	0	0	0	0	0	0	0	0	0	0	0	0																																				
		City Hall Lighting	23,000	0	0	0	0	0	0	0	0	0	0	0	0																																				
	Development Services		53,000	0	0	0	0	0	0	0	0	0	0	0	0																																				
	Public Works Yard	Roof replacement	0	10,000	10,000	0	0	0	0	0	0	0	0	0	0																																				
		Fleet - Replacement of 1993 Suburban	0	35,307	35,307	0	0	0	0	0	0	0	0	0	0																																				
			0	45,307	45,307	0	0	0	0	0	0	0	0	0	0																																				
	Fire Department	Vehicle Replacement - Unit 209	0	40,000	15,000	0	0	0	0	0	0	0	0	0	25,000																																				
		Protective Clothing Replacement	0	30,000	30,000	0	0	0	0	0	0	0	0	0	0																																				
		Pager Replacement	0	5,000	5,000	0	0	0	0	0	0	0	0	0	0																																				
	Engineering	Phillips to Charters Design	140,317	0	0	0	0	0	0	0	0	0	0	0	25,000																																				
	Roads	Phillips to Charters Segment - Connector	0	2,980,000	142,520	0	0	0	0	0	0	0	0	0	250,000																																				
		Construction Project (includes U/G Hydro)	0	260,000	0	0	0	0	120,000	1,932,480	0	0	500,000	0	0																																				
		Waterview Right-of-Way land purchase	0	260,000	0	0	0	0	0	260,000	0	0	0	0	0																																				
		Road and Sidewalk Improvement Program	0	135,000	135,000	0	0	0	0	0	0	0	0	0	0																																				
		Sooke Road Roundabout	0	350,000	0	0	0	0	0	0	0	0	0	0	350,000																																				
		Stormwater Management/Culvert	0	50,000	0	0	0	0	0	0	0	0	0	0	50,000																																				
		Replacement Program	0	10,000	10,000	0	0	0	0	0	0	0	0	0	0																																				
		Street Light Installation Program	0	10,000	10,000	0	0	0	0	0	0	0	0	0	0																																				
		Class Transit Shelters	0	10,000	10,000	0	0	0	0	0	0	0	0	0	0																																				
		Transit Stop - Garbage Receptacles	0	2,700	2,700	0	0	0	0	0	0	0	0	0	0																																				
		Solid Waste Management Master Plan	0	75,000	0	0	0	0	0	0	0	0	0	0	75,000																																				
	Community Development	Park Enhancement Program	140,317	3,872,700	300,220	0	0	35,000	120,000	2,192,480	0	50,000	850,000	0	325,000																																				
		Public Boat Launch	0	50,000	50,000	0	0	0	0	0	0	0	0	0	0																																				
		Sooke River Road Land Purchase	516,924	0	0	0	0	0	0	0	0	0	0	0	0																																				
		Macgregor Park accessible walkway	610,141	0	0	0	0	0	0	0	0	0	0	0	0																																				
		stabilization	10,000	0	10,000	0	0	0	0	0	0	0	0	0	0																																				
			1,127,065	60,000	60,000	0	0	0	0	0	0	0	0	0	0																																				

53	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	P	Q
				1,320,382	4,121,373	0	448,892	50,000	0	80,000	120,000	2,192,480	0	50,000	850,000	0	350,000

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District of Sooke		2011 - 2015 Financial Plan Draft		2012 Capital Plan														
Department	Division	Project Name	2012	Gen Ops Surplus	Taxes	FER	Parks Res	Casino	GST	Road DCC	VW DCC	Gas Tax	Capital Asset Replacement	Land Sale	Other Grants			
7	Council	Unallocated	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
9	Corporate Services																	
10	Information Technology	Evergreen Equipment Replacement Plan	25,000	25,000														
11	Finance	Questica Budgeting Software	35,000	35,000														
12	Development Services		60,000	0	25,000	0	0	0	35,000	0	0	0	0	0	0	0	0	0
13	Public Works Yard		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
14	Building and Bylaw	City Hall Security System Upgrades	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
15	Fire Department	Protective Clothing Replacement	14,000	14,000														
16	Fire	2002 Fire Rescue/Pumper Unit #202 - Exercise Lease Buyout	41,374	41,374														
17	Fire	2002 Emergency Vehicle Unit #206 - Exercise Lease Buyout	42,378	42,378														
18	Fire	Vehicle Replacement - Unit 204 Mack Pumper Truck	250,000	250,000														
19			347,752	0	0	347,752	0	0	0	0	0	0	0	0	0	0	0	0
20	Engineering	Road and Sidewalk Improvement Program	280,000	0														
21	Roads	Waterview Road right-of-way land purchase	260,000	0														
22	Culvert	Murray Rd/Home Rd Stormwater System Design	75,000	0							260,000	75,000	230,000					
23	Culvert	Stormwater Management/Culvert Replacement Program	50,000	0														
24	Street Light	Street Light Installation Program	20,000	20,000														
25	Transit	Transit Stop - Garbage Receptacles	2,700	2,700														
26	Transit	Glass Transit Shelters	10,000	10,000														
27			697,700	0	32,700	0	0	0	100,000	260,000	0	75,000	230,000					
28	Community Development	Parks Enhancement Program	50,000	50,000														
29		Galloping Goose Connection	600,000	300,000				300,000	0									
30			650,000	0	350,000	0	0	300,000	0	0	0	0	0	0	0	0	0	0
31			1,755,452	0	407,700	347,752	0	300,000	135,000	260,000	0	75,000	230,000					
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1 District of Sooke																																							
2 2014 - 2015 Financial Plan																																							
3 2013 Capital Plan																																							
4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43
Department	Division	Project Name	2013	Gen Ops Surplus	Taxes	FER	Parks Res	Casino	GST	Road DCC	WW DCC	Gas Tax	Capital Asset Replacement	Capital Improvement Financing	Land Sale	Other Grants																							
	Council	Unallocated	44,000	0	44,000	0	0	0	0	0	0	0	0	0	0	0																							
	Corporate Services		0	0	0	0	0	0	0	0	0	0	0	0	0	0																							
	Finance	Information Technology	25,000	25,000	25,000	0	0	0	0	0	0	0	0	0	0	0																							
		Computer Equipment Replacement Plan	30,000	30,000	30,000	0	0	0	0	0	0	0	0	0	0	0																							
		Mpowered for Blackberry Onsite Inspection	55,000	55,000	55,000	0	0	0	0	0	0	0	0	0	0	0																							
	Development Services		0	0	0	0	0	0	0	0	0	0	0	0	0	0																							
	Public Works Yard	Public Works Yard Maintenance	0	0	0	0	0	0	0	0	0	0	0	0	0	0																							
	Building and Bylaw	Fleet - Replace Nissan 4x4 Truck	25,000	25,000	25,000	0	0	0	0	0	0	0	0	0	0	0																							
	Fire Department	Protective Clothing Replacement	14,000	14,000	14,000	0	0	0	0	0	0	0	0	0	0	0																							
			14,000	0	0	14,000	0	0	0	0	0	0	0	0	0	0																							
	Engineering	Watershed Street and Promenade (including U/G Hydro)	3,300,000	150,000	150,000	0	0	0	0	0	0	0	0	0	0	0																							
		Waterview Road right-of-way land purchase	280,000	280,000	280,000	0	0	0	0	0	0	0	0	0	0	0																							
		Road and Sidewalk Improvement Program	120,000	120,000	120,000	0	0	0	0	0	0	0	0	0	0	0																							
		Stormwater Management/Culvert Replacement Program	100,000	50,000	50,000	0	0	0	0	0	0	0	0	0	0	0																							
		Street Light Installation Program	20,000	20,000	20,000	0	0	0	0	0	0	0	0	0	0	0																							
		Transit Stop - Garbage Receptacles	2,700	2,700	2,700	0	0	0	0	0	0	0	0	0	0	0																							
		Glass Transit Shelters	10,000	10,000	10,000	0	0	0	0	0	0	0	0	0	0	0																							
			3,812,700	0	352,700	0	0	350,000	50,000	1,280,000	0	300,000	150,000	30,000	120,000	1,200,000																							
	Community Development	Parks Enhancement Program	50,000	50,000	50,000	0	0	0	0	0	0	0	0	0	0	0																							
			50,000	0	50,000	0	0	0	0	0	0	0	0	0	0	0																							
			4,000,700	0	528,700	14,000	0	350,000	50,000	1,280,000	0	300,000	150,000	30,000	120,000	1,200,000																							

THE UNIVERSITY OF CHICAGO

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1 District of Sooke		2 2011 - 2015 Financial Plan Draft		3 2014 Capital Plan		4		5		6		7		8		9		10	
Department	Division	Project Name	2014	Gen Ops Surplus	Taxes	FER	Parks Res	Casino	GST	Road/DCC	WW/DCC	Gas Tax	Capital Asset Replacement	Land Sale	Other Grants				
		Unallocated	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
			25,000	0	25,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0
			0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
			0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
			14,000	14,000	14,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0
			450,000	450,000	450,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0
			135,000	135,000	135,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0
			599,000	599,000	599,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0
			600,000	600,000	100,000	150,000	150,000	0	0	0	0	0	350,000	0	0	0	0	0	0
			150,000	150,000	250,000	50,000	50,000	0	50,000	0	0	50,000	0	0	0	0	0	0	0
			500,000	500,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
			280,000	280,000	100,000	280,000	280,000	0	0	0	0	0	250,000	0	0	0	0	0	0
			100,000	100,000	100,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0
			20,000	20,000	20,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0
			2,700	2,700	2,700	0	0	0	0	0	0	0	0	0	0	0	0	0	0
			10,000	10,000	10,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0
			1,642,700	1,642,700	482,700	200,000	200,000	0	50,000	280,000	0	50,000	600,000	0	0	0	0	0	0
			100,000	100,000	0	0	0	0	0	0	0	100,000	0	0	0	0	0	0	0
			100,000	100,000	0	0	0	0	0	0	0	100,000	0	0	0	0	0	0	0
			2,386,700	2,386,700	642,700	464,000	200,000	0	50,000	280,000	0	150,000	600,000	0	0	0	0	0	0

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District of Sooke 2011 - 2015 Financial Plan 2015 Capital Plan		District of Sooke 2011 - 2015 Financial Plan Draft 2015 Capital Plan		Project Name		2015	Gen Ops Surplus	Taxes	FER	Parks Res	Casino	GST	Read DCC	WW DCC	Gas Tax	Capital Asset Replacement	Land Sale	Other Grants	Type
1	Department	Division	Project Name																
2	Council	Unallocated				0	0	0	0	0	0	0	0	0	0	0	0	0	0
3	Corporate Services					25,000	0	25,000	0	0	0	0	0	0	0	0	0	0	0
4	Finance	Information Technology	Evergreen Equipment Replacement Plan			0	0	0	0	0	0	0	0	0	0	0	0	0	0
5	Development Services					0	0	0	0	0	0	0	0	0	0	0	0	0	0
6	Public Works Yard					0	0	0	0	0	0	0	0	0	0	0	0	0	0
7	Building and Bylaw	Fleet				0	0	0	0	0	0	0	0	0	0	0	0	0	0
8	Fire Department	Fire	Protective Clothing Replacement			14,000	0	14,000	0	0	0	0	0	0	0	0	0	0	0
9	Fire	Fire	Pick up Truck - replace 2004 Reserve Unit #208			50,000	0	50,000	0	0	0	0	0	0	0	0	0	0	0
10						64,000	0	64,000	0	0	0	0	0	0	0	0	0	0	0
11	Engineering	Roads	Church to Otter Point - Connector Design/Construction (no			1,690,000	0	350,000	250,000	90,000	150,000	250,000	600,000	0	0	0	0	0	0
12	Roads	Roads	U/G hydro)			260,000	0	0	0	0	0	0	0	0	0	0	0	0	0
13	Roads	Roads	Waterview Road right-of-way land purchase			170,000	0	170,000	0	0	0	0	0	0	0	0	0	0	0
14	Culvert	Culvert	Road and Sidewalk Improvement Program			100,000	0	100,000	0	0	0	0	0	0	0	0	0	0	0
15	Street Light	Street Light	Stormwater Management/Culvert Replacement Program			20,000	0	20,000	0	0	0	0	0	0	0	0	0	0	0
16	Transit	Transit	Street Light Installation Program			2,700	0	2,700	0	0	0	0	0	0	0	0	0	0	0
17	Transit	Transit	Transit Stop - Garbage Receptacles			10,000	0	10,000	0	0	0	0	0	0	0	0	0	0	0
18			Glass Transit Shelters			2,252,700	0	652,700	0	250,000	410,000	250,000	600,000	0	0	0	0	0	0
19	Community Development		Parks Enhancement Program			100,000	0	0	0	0	0	0	0	0	100,000	0	0	0	0
20			Boardwalk Expansion - Govt Wharf to Hotel or Existing			500,000	0	0	0	0	0	0	0	0	0	0	0	0	0
21						600,000	0	0	0	0	0	0	0	0	100,000	0	0	0	0
22						2,841,700	0	677,700	64,000	250,000	90,000	410,000	350,000	600,000	0	0	0	0	0
23																			
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